PUBLIC TRANSIT–HUMAN SERVICES TRANSPORTATION COORDINATION PLAN FOR OZAUKEE COUNTY: 2012
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I. INTRODUCTION

The Public Transit – Human Services Transportation Coordination Plan for Ozaukee County: 2012, hereafter referred to as the Coordination Plan, is intended to provide a framework to assist community leaders, human services agencies, and public transit agencies in improving public transit and human services transportation in Ozaukee County and the County’s connections to the Southeastern Wisconsin Region. The Coordination Plan assesses the existing public transit and human services transportation services and needs in the County, identifies unmet needs or service gaps, and presents a prioritized list of strategies to address those needs. By focusing on coordination strategies that use existing resources, the Coordination Plan aims to improve the access of County residents to transportation in a cost-effective manner.

Federal and State Coordination Planning Requirements

The coordination planning process was last undertaken in 2008 in response to the federal requirements in the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), which was adopted into law in August of 2005. SAFETEA-LU requires that projects selected for funding under three Federal Transit Administration (FTA) programs—the Elderly Individuals and Individuals with Disabilities (Section 5310), Job Access and Reverse Commute (JARC), and New Freedom programs—be “derived from a locally developed public transit-human services transportation coordination plan,” and that the coordination planning process be undertaken every four years.

Passed in July of 2012, the Federal Moving Ahead for Progress in the 21st Century Act (MAP-21) renews some coordinated planning requirements from SAFETEA-LU, but only mandates that projects selected for funding under the renamed Enhanced Mobility of Seniors and Individuals with Disabilities program (Section 5310), Job Access and Reverse Commute (JARC), and New Freedom programs—be “derived from a locally developed public transit-human services transportation coordination plan,” and that the coordination planning process be undertaken every four years.

Several agencies and organizations in Ozaukee County have received funding under the Section 5310, JARC, and New Freedom programs in the past. The Coordination Plan will help ensure the eligibility of current and future transit projects funded through those programs.

The Coordination Plan includes the following elements required under Federal regulations:

- An assessment of transportation needs for individuals with disabilities, seniors, and people with low incomes;
- An assessment of available transportation services;
- Strategies to address the identified gaps between current services and needs, as well as opportunities to improve efficiencies in service delivery; and
- Priorities for implementing strategies.

Role of the Southeastern Wisconsin Regional Planning Commission

The Regional Planning Commission, at the request of WisDOT, and with guidance and input from human services agencies and public and private transit operators in each county, has facilitated the planning process and prepared the maps, tables, and inventories for the Coordination Plans for each of the seven counties in the Region. For the Ozaukee County Coordination Plan, Commission staff invited a wide range of stakeholders from Ozaukee County and the Region to a meeting to identify the unmet transportation needs in the Region and in each of the seven counties, and develop strategies to address the needs. The invitation list, meeting records, and attendance lists for this meeting are documented in Appendices A and B.

In addition to this Coordination plan, the Commission also periodically prepares the long-range (25-30 years) transportation system plan for the seven-county southeastern Wisconsin Region and short-range (5 years) transit development plans for each of the Region’s public transit systems. The year 2035 regional transportation system plan for southeastern Wisconsin, adopted in 2006 and reaffirmed in 2010, is intended to provide a vision for, and guide to, transportation system development in the Region into the future. The short-range transit service plans address current transit service issues and needs, and represent an initial stage of
implementation of the recommendations of the regional transportation system plan. A transit system development plan for the Ozaukee County Transit System was prepared in 2001 and provided alternatives and recommendations for several service changes spanning from 2002 - 2006. A new transit system development plan has been requested by the County and should begin in the summer of 2013. The plan will evaluate the performance of the existing County bus and taxi services with respect to the efficiency and effectiveness of the services being provided; identify deficiencies in serving existing land uses and the unmet transit service needs of County residents; and recommend transit service improvements to address the identified deficiencies and unmet transit service needs. The unmet transit service needs identified for the 2012 Ozaukee County Coordination Plan will be considered during the preparation of a new transit development plan for Ozaukee County.
II. TRANSPORTATION NEEDS OF INDIVIDUALS WITH DISABILITIES, SENIORS, AND PEOPLE WITH LOW INCOMES

General Population Characteristics
Ozaukee County is located in southeastern Wisconsin, bordered by Washington County to the west, Sheboygan County to the north, Lake Michigan to the east, and Milwaukee County to the south. Ozaukee County’s population in 2011 was 86,600 persons, according to the U.S. Census Bureau. Of that total, the combined population of the Cities of Cedarburg, Mequon, and Port Washington, and the Village of Grafton made up 57,300 persons, or about 66 percent. In the rest of the County, small concentrations of population exist in the Villages of Saukville and Thiensville. Map 1 shows the population density in 2010 by U.S. Public Land Survey quarter-section.

Ozaukee County’s population increased rapidly between 1980 and 2000. Between 2000 and 2010, the County’s population growth slowed slightly, but populations still increased by about 5 percent from approximately 82,400 to 86,400 persons. Growth is projected to continue through 2020, with the County’s population projected to reach 94,600 by the year 2020 (see Figure 1).

Table 1 displays the historic population of these groups in the study area in 1990, 2000, and 2010. The information in the table leads to the following observations:

- Persons in low-income households account for the largest share of the transit-dependent population in the County at about 13 percent of the total population. Disabled persons and seniors also make up a significant portion of the population (8 and 7 percent, respectively). Households with no vehicle available continue to be a small proportion of the population, at 3 percent of all households.
- Between 2000 and 2010, persons with disabilities, persons in low-income households, and seniors increased in absolute number and in their share of the total population.

Data from the 2010 Census were used to identify areas in Ozaukee County where transit needs are highest. Map 2 displays Census block groups within the County with the highest concentration of transit-dependent populations. These may be considered as potential priority areas for the provision of transit service.

In 2010, transit-dependent population concentrations were highest in and around the County’s more densely populated areas.

Employment Characteristics
Map 3 displays employment density in 2000 by U.S. Public Land Survey quarter-section. The highest employment concentrations in the County are in the incorporated areas, including the Cities of Cedarburg, Mequon, and Port Washington, and the Villages of Grafton and Saukville.

Major Activity Centers
Transportation needs must also consider the local travel demand generated by major activity centers. Major activity centers can be land uses or facilities...
Map 1

POPULATION DENSITY BY U.S. PUBLIC LAND SURVEY QUARTER-SECTION IN OZAUKEE COUNTY: 2010

Source: SEWRPC
Map 2
TRANSIT NEEDS INDEX FOR OZAUKEE COUNTY: 2009

THE TRANSIT NEED INDEX IS CALCULATED BY RANKING CENSUS BLOCK GROUPS BASED ON THE PERCENT OF TOTAL POPULATION OR HOUSEHOLDS IN FOUR CATEGORIES: ELDERLY PERSONS (75 AND OLDER), PERSONS IN LOW-INCOME HOUSEHOLDS, DISABLED PERSONS, AND HOUSEHOLDS WITH NO VEHICLE AVAILABLE. EACH RANKED BLOCK GROUP IS ASSIGNED A SCORE FROM 1 TO 4, IN EACH CATEGORY, WITH A 1 FOR THE LOWEST PERCENTAGES AND A 4 FOR THE HIGHEST PERCENTAGES. THE TRANSIT NEED INDEX IS EQUAL TO THE SUM OF THE SCORES FOR ALL FOUR CATEGORIES.

NOTE:

MODERATE (9 TO 12)
HIGH (13 TO 16)
LOW (4 TO 8)

TRANSIT NEEDS INDEX LEVEL

LOW (4 TO 8)
MODERATE (9 TO 12)
HIGH (13 TO 16)

TRANSIT SERVICE (2012)

ONE-QUARTER MILE WALK DISTANCE FROM RAPID BUS ROUTES

SOURCE: U.S. Census Bureau and SEWRPC.
Map 3

EMPLOYMENT DENSITY BY U.S. PUBLIC LAND SURVEY QUARTER-SECTION IN OZAUKEE COUNTY: 2000

JOBS PER U.S. PUBLIC LAND SURVEY ONE-QUARTER SECTION

- 1 - 49
- 50 - 99
- 100 - 249
- 250 - 499
- 500 - 999
- 1000 - 3500

TRANSIT SERVICE (2012)

- ONE-QUARTER MILE WALK DISTANCE FROM RAPID BUS ROUTES

Source: SEWRPC
that currently attract, or have the potential to attract, significant total person or transit person trips. Seven types of major activity centers were considered for this Coordination Plan:

- Hospitals, Medical Centers, or Clinics with 10 or more physicians
- Job Resource Centers
- Major Commercial Areas (areas with more than 3,500 jobs in the office or service sectors, or more than 2,000 jobs in the retail trade sector)
- Major Employers with 100 or More Employees
- Major Institutions of Higher Education (the main campus of all traditional four-year colleges and universities, and the main location of public technical colleges)
- Residential Facilities for Seniors, People with Disabilities, and Low-Income Families
- Senior Centers and Senior Meal Sites

Map 4 shows their locations. Many of these activity centers are distributed throughout the Cities of Cedarburg, Mequon, and Port Washington and the Village of Grafton. A very small number are located in the remainder of the County.

### Table 1

TRENDS IN TRANSIT-DEPENDENT POPULATION GROUPS IN OZAUKEE COUNTY

<table>
<thead>
<tr>
<th>Transit-Dependent Population Group</th>
<th>1990</th>
<th>2000</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>% of Total Population/ Households</td>
<td>Number</td>
</tr>
<tr>
<td>Seniors (75 and older)</td>
<td>3,259</td>
<td>4</td>
<td>4,709</td>
</tr>
<tr>
<td>Persons in Low-Income Households(^a)</td>
<td>7,725</td>
<td>11</td>
<td>7,721</td>
</tr>
<tr>
<td>Disabled Persons(^b)</td>
<td>1,059</td>
<td>3</td>
<td>2,680</td>
</tr>
<tr>
<td>Households with No Vehicle Available</td>
<td>723</td>
<td>3</td>
<td>1,039</td>
</tr>
<tr>
<td>Total County Population</td>
<td>72,831</td>
<td>--</td>
<td>82,387</td>
</tr>
<tr>
<td>Total Number of Households</td>
<td>25,707</td>
<td>--</td>
<td>30,857</td>
</tr>
</tbody>
</table>

\(^a\)An individual, such as someone who is a senior and lives in a low-income household, may be represented in more than one Population Group.

\(^b\)Includes persons residing in households with a total family income less than 200 percent of the federal poverty level.

\(^c\)The definition of "disabled persons" varied for the 1990, 2000, and 2010 Census. For the 1990 Census, disabled persons included those persons age 15 and older having a mobility limitation if they had a health condition which made it difficult to go outside the home alone for such activities as visiting the doctor’s office. For the 2000 Census, disabled persons included those persons age 16 and older having a physical, mental, or emotional condition that made it difficult to go outside the home to shop or visit a doctor’s office. For the 2010 Census, disabled persons included those persons age 15 or older who had serious difficulty living independently or a serious sensory, cognitive, or ambulatory disability.

Source: U.S. Census Bureau and SEWRPC.
MAJOR ACTIVITY CENTERS IN OZAUKEE COUNTY: 2012

TRANSPORT SERVICE (2012)

ONE-QUARTER MILE WALK DISTANCE FROM LOCAL BUS ROUTES

Source: SEWRPC
III. CURRENT TRANSPORTATION SERVICES

Ozaukee County is served by a number of transportation providers, ranging in size from the Ozaukee County Transit System which includes the Ozaukee County Shared-Ride Taxi and the Ozaukee County Express service, to volunteer organizations that serve individuals by providing rides in private automobiles.

Table 2 lists the major transportation providers currently serving Ozaukee County, and identifies the type of service they provide, their service area, their hours of operation, and their funding sources in addition to passenger fares. The first section of the table lists services that are open to the general public, while the second section lists services intended to serve a particular part of the population including the elderly, the disabled, low-income persons, or veterans. These services are generally called “human services transportation”.

Transportation Services for the General Public
- The principal transportation services for the general public provided in Ozaukee County include:
  - The Ozaukee County Express—operated by the Milwaukee County Transit System under contract with Ozaukee County—is a publicly-funded bus service that serves Ozaukee County residents commuting to jobs in the Milwaukee central business district and Milwaukee County residents commuting to jobs in Ozaukee County.
  - The Ozaukee County Shared-Ride Taxi—operated by Specialized Transport Services, Inc., under contract with Ozaukee County—is a publicly-funded taxicab service that provides transportation for trips made anywhere in Ozaukee County. Users may share the taxicab vehicle with one another in traveling between different trip origins and destinations.

Human Services Transportation
- Other transportation services in the County are primarily aimed at serving the human services transportation needs of special population groups, including seniors, the disabled, low-income persons, or veterans and include:
  - Balance, Inc. provides door-to-door service for participants in their programs for individuals with developmental disabilities.
  - Cedarburg Senior Center provides advance reservation, curb-to-curb shared-ride taxi service primarily aimed at serving seniors residing in the City of Cedarburg, but available to all residents of the City of Cedarburg.
  - Ozaukee Family Services provides advance reservation service to medical and personal appointments for seniors and disabled individuals in Ozaukee County.
  - Portal Industries provides subscription fixed-route service for participants in its daily programs for seniors or disabled persons. Portal also provides advance reservation, door-to-door service for seniors residing in senior centers.
  - The remaining transportation services operated within the County are a combination of for-profit and non-profit providers that focus on providing transportation for medical appointments within Ozaukee County and to surrounding counties.
Table 2

INVENTORY OF TRANSIT SERVICE PROVIDERS IN OZAUKEE COUNTY: 2012

<table>
<thead>
<tr>
<th>Name of Service Provider</th>
<th>Type of Provider</th>
<th>Type of Service</th>
<th>Service Area</th>
<th>Eligible Users</th>
<th>Days and Hours of Operation</th>
<th>Fare Per Trip</th>
<th>Vehicles Used</th>
<th>Funding Sources in Addition to Fares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ozaukee County Express Bus</td>
<td>Public</td>
<td>Fixed route</td>
<td>Stops in Cedarburg, Grafton, Mequon, Port Washington, Saukville, into Milwaukee County</td>
<td>General public</td>
<td>Monday-Friday: 5:24 am to 9:20 am</td>
<td>Adults: $3.25 cash $23.50 for 10 tickets Seniors and Disabled: $1.60 cash</td>
<td>5 40-passenger buses (Operated by Milwaukee County Transit System)</td>
<td>§85.20 State Urban Mass Transit Operating Assistance §5307 Federal Urbanized Area Formula Transit Assistance Ozaukee County</td>
</tr>
<tr>
<td>Ozaukee County Shared-Ride Taxi</td>
<td>Public</td>
<td>Demand response</td>
<td>Ozaukee County</td>
<td>General public</td>
<td>Monday-Friday: 6:00 am to 9:00 pm                Zone-based. Adults: $3.00 to $6.75 Students: $2.75 to $6.00 Seniors/disabled: $2.50 to $5.50</td>
<td>9 5-passenger sedans 14 ADA accessible mini-buses</td>
<td>§85.20 State Urban Mass Transit Operating Assistance §85.21 State Specialized Transportation Assistance Program for Counties §5307 Federal Urbanized Area Formula Grants Ozaukee County</td>
<td></td>
</tr>
<tr>
<td>Cedarburg Senior Center</td>
<td>Public</td>
<td>Advance reservation, curb-to-curb</td>
<td>15-mile radius around City of Cedarburg</td>
<td>Seniors &amp; City of Cedarburg residents</td>
<td>Monday-Friday: 8:00 am to 4:00 pm</td>
<td>Distance-based. Within city: $1.00 Outside of city: $2.00 to $5.00</td>
<td>1 6-passenger van</td>
<td>Private Donations City of Cedarburg</td>
</tr>
<tr>
<td>Name of Service Provider</td>
<td>Type of Provider</td>
<td>Type of Service</td>
<td>Service Area</td>
<td>Eligible Users</td>
<td>Days and Hours of Operation</td>
<td>Fare Per Trip</td>
<td>Vehicles Used</td>
<td>Funding Sources in Addition to Fares</td>
</tr>
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<td>-------------------------------------</td>
</tr>
<tr>
<td>Balance Inc. (262) 376-0695</td>
<td>Private, non-profit</td>
<td>Scheduled for activities and day trips</td>
<td>Ozaukee and Washington Counties</td>
<td>Participants in Balance Inc. programs</td>
<td>As required</td>
<td>No charge</td>
<td>4 accessible sedans accessible vans</td>
<td>Family Care United Way Donations</td>
</tr>
<tr>
<td>Columbia-St. Mary’s Hospital (262) 243-7300</td>
<td>Private, Non-profit</td>
<td>Advance reservation, curb-to-curb</td>
<td>From Glendale to north of Saukville and Port Washington</td>
<td>Qualified ambulatory patients</td>
<td>Monday-Friday: 8:00 am to 3:30 pm</td>
<td>No charge</td>
<td>2 5-passenger vans</td>
<td>Columbia-St. Mary’s Hospital</td>
</tr>
<tr>
<td>Home Instead Senior Care (262) 546-0226</td>
<td>Private, for-profit</td>
<td>Advanced reservation, door-through-door</td>
<td>Ozaukee, Milwaukee, and Washington Counties</td>
<td>Ambulatory individuals</td>
<td>Seven days a week, 24 hours a day</td>
<td>Private pay: $15/half hour</td>
<td>1 van</td>
<td>- -</td>
</tr>
<tr>
<td>Interfaith Caregivers of Ozaukee County (262) 376-5362</td>
<td>Private, Non-profit</td>
<td>Advance reservation, door-through-door</td>
<td>Ozaukee County to appointments outside the County</td>
<td>Seniors &amp; disabled individuals</td>
<td>Monday-Thursday: 9:00 am to 5:00 pm Limited service at other times</td>
<td>No charge</td>
<td>Volunteers use own vehicles</td>
<td>Private Grants Private Donations</td>
</tr>
<tr>
<td>Lifestar (262) 338-9798</td>
<td>Private, for-profit</td>
<td>Advance reservation, doorto-door</td>
<td>Ozaukee and Milwaukee Counties and long distance locations</td>
<td>Seniors &amp; disabled individuals</td>
<td>Seven days a week, 24 hours a day</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Accessible vans</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Ozaukee Family Services (262) 376-7774</td>
<td>Private, non-profit</td>
<td>Advance reservation</td>
<td>Ozaukee County</td>
<td>Seniors &amp; disabled individuals</td>
<td>Monday-Friday: 9:00 am to 3:00 pm</td>
<td>No charge</td>
<td>Volunteers use own vehicles</td>
<td>Private donations</td>
</tr>
<tr>
<td>Pineview (262) 692-2817</td>
<td>Private, non-profit</td>
<td>Scheduled for activities and day trips</td>
<td>As required</td>
<td>Residents of Pineview facilities</td>
<td>As required</td>
<td>No charge</td>
<td>2 accessible van</td>
<td>- -</td>
</tr>
<tr>
<td>Port of Hope (262) 268-0301</td>
<td>Private, non-profit</td>
<td>Scheduled for activities and day trips</td>
<td>As required</td>
<td>Residents of Port of Hope facilities</td>
<td>As required</td>
<td>No charge</td>
<td>1 accessible van</td>
<td>- -</td>
</tr>
<tr>
<td>Name of Service Provider</td>
<td>Type of Provider</td>
<td>Type of Service</td>
<td>Service Area</td>
<td>Eligible Users</td>
<td>Days and Hours of Operation</td>
<td>Fare Per Trip</td>
<td>Vehicles Used</td>
<td>Funding Sources in Addition to Fares</td>
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<td>----------------------------------------------------------------</td>
</tr>
<tr>
<td>Portal Industries (262) 377-4410</td>
<td>Private, non-profit</td>
<td>Fixed route for programs, curb-to-curb or door-to-door</td>
<td>Ozaukee County</td>
<td>Seniors &amp; disabled individuals</td>
<td>Monday-Friday: 7:00 am to 4:45 pm Limited service at other times</td>
<td>No charge</td>
<td>4 5-passenger mini-vans 7 15-passenger accessible vans</td>
<td>§5310 Federal Elderly &amp; Persons with Disabilities Program Community Care</td>
</tr>
<tr>
<td>Community Integration and Community-based Program Transportation Advanced Reservation Transportation</td>
<td>Private, non-profit</td>
<td>Advance reservations, door-to-door</td>
<td>Ozaukee County</td>
<td>Seniors residing in senior housing</td>
<td>By appointment</td>
<td>Varies with program</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transtar Medical Transport (800) 972-8080</td>
<td>Private, for-profit</td>
<td>Advance reservation, door-to-door</td>
<td>Ozaukee County and Milwaukee Counties and long distance locations</td>
<td>Seniors &amp; disabled individuals</td>
<td>Monday-Saturday: 7:30 am to 4:30 pm</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Accessible vans</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Ozaukee County Veteran Services</td>
<td>Private, non-profit</td>
<td>1 week advanced reservation, curb-to-curb,</td>
<td>Ozaukee County VA Hospital</td>
<td>Military veterans</td>
<td>Monday – Friday: 8:30 a.m. – 5:00 p.m.</td>
<td>$10 co-pay</td>
<td>Accessible vans</td>
<td>--</td>
</tr>
</tbody>
</table>
IV. ASSESSMENT OF TRANSPORTATION SERVICES AND IDENTIFICATION OF UNMET TRANSPORTATION NEEDS

Although some transportation needs can be understood by examining how current transportation providers meet the needs identified in Census data, maps, and other sources of demographic data, many of the needs can only be understood through direct dialogue and communication from agencies and individuals that provide or rely on transportation services. A wide range of individuals and agencies with an interest in transportation in the Region and County were invited to participate in a meeting to assist in the development of the Coordination Plan (see Appendices A and B). At the meeting, Commission staff presented maps and data similar to those presented in the first three sections of this Coordination Plan. The meeting included participants from across the Region, who were divided into fourteen small groups of six to eight people each. Groups were assigned so that each group would have members from multiple counties in the Region.

The small groups went through an evaluation exercise in which they assessed how well current transportation services meet the need of residents to travel between counties in the Region. This evaluation of existing services was based on: area served; days and hours of operation; fares; eligibility requirements for the service; vehicle accessibility for wheelchairs; customer service; reservation wait time; and ease of finding information on services. Following this task, they were asked to use the results of their assessment to guide the development of a list of unmet transportation needs.

A summary of the key findings of the small group regional assessment and the identification of unmet regional transportation needs appears below in no particular order.

**Unmet Needs for Travel between Counties**

- Lack of coordination in the distribution of information on existing services across the Region.

- Limited transportation options between counties for travel to medical centers, including veterans traveling to Veterans Administration medical facilities in Milwaukee and Northern Illinois.

- Lack of public transit or other transportation services connecting unemployed or underemployed individuals to opportunities in suburban employment areas and connecting businesses to potential employees.

- Lack of a regional transit authority to provide and coordinate transit and paratransit services across county borders.

- Lack of coordination between transit agencies on fares and service hours, increasing customer inconvenience.

- Lack of transportation services for travel from suburb to suburb.

- Limited coordination between paratransit services in adjacent counties.

- Lack of eligibility reciprocity for county-managed human services transportation programs in the Region.

- Lack of coordination between the implementation of the Region’s transportation plan and entities involved in economic development in the Region.

The meeting also addressed travel needs within Ozaukee County. During the meeting, a second set of small group discussions occurred, where participants sat at a table with other attendees from the same county to perform a similar assessment of how well current services meet the needs of residents within the County. A summary of the key findings of the assessment and the identification of unmet regional transportation needs from both meetings appears below in no particular order.

**Unmet Needs for Travel within Ozaukee County**

- Lack of adequate service hours for transit operations. Service hours for both the Ozaukee County Express Bus and the Ozaukee County Shared-Ride Taxi
operations do not always coincide with hours when users need service.

- Lack of same-day service. The Ozaukee County Shared-Ride Taxi cannot provide the same-day service desired by users, especially during weekday peak hours.

- Limited travel training for the Ozaukee County bus and taxi services. Travel training should be made available for both consumers and for people who work with consumers such as case managers or counselors.

- Limited education of the general public on the availability and benefits of the Ozaukee County bus and taxi services.

- Lack of a mobility manager to coordinate transit services, promote the availability of transportation services, and gather and analyze data to evaluate transportation options for seniors, disabled persons, and low-income individuals in the County.
V. STRATEGIES TO ADDRESS UNMET NEEDS

This Coordination Plan presents two types of strategies for Ozaukee County to consider in addressing the identified transportation needs in the County. The first section is a list of Federal and State funding programs that support public transportation services. The second section includes strategies that were identified by participants at the meeting for the development of the Coordination Plan.

**Financial Strategies: Federal and State Funding Programs**

Descriptions of the Federal and State programs that provide financial assistance for public transportation services and which could be used in Ozaukee County are illustrated in Tables 3 and 4.

<table>
<thead>
<tr>
<th>Program</th>
<th>Type</th>
<th>Target</th>
<th>Eligible Applicants</th>
<th>Local Share (approx.)</th>
<th>Statewide Funding Level (approx.)</th>
<th>Application Cycle</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 5307</td>
<td>Operating &amp; Capital</td>
<td>Public in urbanized areas (&gt;50,000)</td>
<td>Local public bodies</td>
<td>Operating – 50% of project deficit</td>
<td>$46.7 million</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State aid (s. 85.20) to cover approximately 55% of operating expenses in urbanized areas</td>
</tr>
<tr>
<td>Section 5309</td>
<td>Operating &amp; Capital</td>
<td>Public</td>
<td>Local public bodies with Urban Public Transit Systems</td>
<td>Operating – 50% of project deficit</td>
<td>N/A</td>
<td>Capital requests are competitively granted by the FTA</td>
<td>For fixed guideway transit capital investments</td>
</tr>
<tr>
<td>Section 5310</td>
<td>Operating &amp; Capital</td>
<td>Public</td>
<td>Local public bodies with Urban Public Transit Systems</td>
<td>Operating – 50% of project deficit</td>
<td>$4.5 million</td>
<td>Biennial (application released in fall)</td>
<td>Combined with State funds (s.85.22)</td>
</tr>
<tr>
<td>Section 5311</td>
<td>Operating &amp; Capital</td>
<td>Public in areas &lt;50,000 in population</td>
<td>Local public bodies</td>
<td>Operating – 50% of project deficit</td>
<td>$15.6 million</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State aid (s. 85.20), to cover approximately 60% of operating expenses in non-urbanized areas</td>
</tr>
<tr>
<td>Section 5316 (JARC)</td>
<td>Operating &amp; Capital</td>
<td>Low-income workers &amp; reverse commuters</td>
<td>Local public bodies, non-profits, metropolitan planning organizations</td>
<td>Operating – 50% of project deficit</td>
<td>N/A</td>
<td>Annual (WETAP application released in early fall)</td>
<td>Combined with State funds (TEAM, ETA) under the WETAP program, which reduces the local share to 25% of operating project costs</td>
</tr>
<tr>
<td>Section 5317 (New Freedom)</td>
<td>Operating &amp; Capital</td>
<td>Individuals with Disabilities</td>
<td>Local public bodies, non-profits, and private operators of public transit services</td>
<td>Operating – 50% of project deficit</td>
<td>N/A</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State Division of Vocational Rehabilitation Funds to lower local share of rural projects</td>
</tr>
<tr>
<td>Section 5337</td>
<td>Capital</td>
<td>Public</td>
<td>Local Public Bodies</td>
<td>Operating – 50% of project deficit</td>
<td>$0.8 million</td>
<td>Annual (application released in early fall)</td>
<td>Capital funds for the maintenance of fixed guideway transit and transit that operates in HOV lanes</td>
</tr>
<tr>
<td>Section 5339</td>
<td>Capital</td>
<td>Public</td>
<td>Local Public Bodies</td>
<td>Operating – 50% of project deficit</td>
<td>$6.1 million</td>
<td>Annual (application released in early fall)</td>
<td>Capital funds for the replacement and repair of buses and bus facilities</td>
</tr>
</tbody>
</table>

*Due to the new federal transportation reauthorization bill (MAP-21) enacted in July 2012, certain programs listed in this table will not be available after 2013. FY 2012 funds remain from the previous transportation act to provide funding for Sections 5316 and 5317 in 2013, but following that granting process, JARC (Section 5316) funding may no longer be available to non-profits (as that program has been rolled into Sections 5307 and 5311) and New Freedom (Section 5317) is combined with Section 5310 to create the new Enhanced Mobility of Seniors and Individuals with Disabilities program. Under MAP-21, Section 5310 funding is available to local public bodies in addition to non-profits. Source: Wisconsin Department of Transportation and SEWRPC.*
### Table 4
STATE OF WISCONSIN FUNDING PROGRAMS ADMINISTERED BY THE WISCONSIN DEPARTMENT OF TRANSPORTATION

<table>
<thead>
<tr>
<th>Program</th>
<th>Type</th>
<th>Target rider</th>
<th>Eligible Applicants</th>
<th>Local Share (approx.)</th>
<th>Annual Statewide Funding Level (approx.)</th>
<th>Application Cycle</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>s.85.20</td>
<td>Operating</td>
<td>Public in areas with at least 2,500 in population</td>
<td>Local public bodies</td>
<td>Rural 35% of total cost Urban 42% of total cost</td>
<td>$106.5 million</td>
<td>Annual (application released in early fall)</td>
<td>Combined with Federal transit operating assistance funds (5311 &amp; 5307)</td>
</tr>
<tr>
<td>s.85.21</td>
<td>Operating &amp; Capital</td>
<td>Elderly &amp; Disabled</td>
<td>Counties</td>
<td>20% of project costs</td>
<td>$13.6 million</td>
<td>Annual (application released in fall)</td>
<td>Can be used as match for Federal programs</td>
</tr>
<tr>
<td>s.85.22</td>
<td>Capital</td>
<td>Elderly &amp; Disabled</td>
<td>Primarily non-profits, but can be local public bodies</td>
<td>20% of total costs</td>
<td>$1.0 million</td>
<td>Biennial (application released in fall)</td>
<td>Blended with Federal Section 5310 funds</td>
</tr>
<tr>
<td>TEAM (Trans., Employment and Mobility)</td>
<td>Operating &amp; Capital</td>
<td>Low-income workers</td>
<td>Local public bodies, non-profits, metropolitan planning organizations</td>
<td>25% of project costs under WETAP</td>
<td>$0.3 million</td>
<td>Annual (WETAP application released in early fall)</td>
<td>Combined with ETA (State) and JARC (Federal) under the WETAP program</td>
</tr>
<tr>
<td>ETA (Employment Transit Aids)</td>
<td>Operating &amp; Capital</td>
<td>Low-income workers</td>
<td>Local public bodies, non-profits, metropolitan planning organizations</td>
<td>25% of project costs under WETAP</td>
<td>$0.5 million</td>
<td>Annual (WETAP application released in early fall)</td>
<td>Combined with TEAM (State) and JARC (Federal) under the WETAP program</td>
</tr>
</tbody>
</table>

*Due to the new federal transportation reauthorization bill (MAP-21) enacted in July 2012, certain programs listed in this table may not be available after 2013. FY 2012 funds remain from the previous transportation act to provide funding for TEAM and ETA in 2013, but following that granting process, program modifications or eliminations may be made by the Wisconsin Department of Transportation.

Source: Wisconsin Department of Transportation and SEWRPC.

More information on Federal and State funding programs can be found on WisDOT’s website (http://www.dot.wisconsin.gov/localgov/transit/index.htm). In addition to the Federal and State programs shown in Tables 3 and 4, which are aimed primarily at providing transportation services, various human-service funding programs and block grant programs can be used for transportation services.

**Prioritized Strategies to Address Unmet Needs**

Attendees of the Coordination Planning meeting were asked to consider strategies to address the unmet needs that they had already identified. At the meeting, Commission staff provided information on strategies proposed in the 2008 Coordination Plans to illustrate potential strategies to improve transportation service.

Small groups were asked to use their previously created list of unmet transportation needs for the Region to guide their development of strategies, and then each group informed the remainder of the participants at the meeting of their suggested strategies. After some discussion, participants were asked to vote on their preferred strategies to address the Region’s unmet transportation needs, which led to the creation of the following prioritized list of strategies.

**Strategies for Addressing Unmet Travel Needs between Counties**

1. Establish a regional transit authority with a dedicated funding source.

2. Create a staffed call center for information about all public transportation and human services transportation. This call center could be built from the existing Southeast Wisconsin Transit Systems marketing partnership, and coordinated with an effort to increase education and outreach to the public.
3. Until a regional transit authority is established, improve and strengthen services that cross county lines to increase job access transportation, including creating a transfer point – potentially an existing MCTS bus stop near the Ozaukee County border – for Ozaukee County’s taxi service and the Milwaukee County Transit System and its associated Transit Plus paratransit service. This will increase clarity and understanding by the public concerning services and how to use them.

4. Increase non-urgent medical transportation options for individuals not eligible for Medicaid.

5. Increase the availability of Demand Response services outside of Milwaukee, Ozaukee, and Washington Counties.

6. Consolidate functions and share resources among transportation providers. Some potential areas to share or consolidate include:
   a. Consolidated call center for trip reservations or scheduling
   b. Shared operating or support services, such as software, driver training, or drug testing programs

7. In lieu of a regional transit authority, the State should develop rules, policies, and procedures to guide the development and operation of local transit systems, which local transit systems would be required to follow.

8. Require memorandums of agreement or understanding between transit agencies to provide service across county borders as a stipulation for receiving state transit assistance.

9. Create a risk pool for specialized medical transportation providers to address cost issues with liability insurance.

10. Increase funding for mobility managers to assist them in coordinating across county lines, and create a liaison to coordinate all mobility managers in the region.

11. Establish consistent fare structures, eligibility requirements, and service hours for similar types of service in all counties.

12. Purchase new vehicles for transportation services, such as accessible vans or buses for wheelchair passengers.

Participants also developed a list of strategies for addressing unmet needs for travel within Ozaukee County. At the meeting, a second set of small group discussions occurred, where participants sat at a table with other attendees from the same county to follow up their identification of unmet needs with a list of strategies to address those needs. That discussion resulted in this prioritized list of strategies that the participants believed were appropriate for Ozaukee County.

**Strategies for Addressing Unmet Travel Needs within Ozaukee County**

1. Study the extension of the County’s taxi service hours to include weekends. If the cost proves reasonable, it would increase the mobility of County residents, especially for those in transit-dependent population groups.

2. Study the utilization of the existing shared-ride taxi service to determine if greater passenger demand can be fulfilled without more vehicles or drivers by coordinating travel to and from locations that attract or generate a significant number of trips.

3. Provide permanent funding for a mobility manager position whose duties could include, but would not be limited to:
   a. Assisting in coordinating transportation services.
   b. Promoting the availability of transportation services.
   c. Gathering and analyzing data to evaluate transportation options for seniors, disabled persons, and low-income individuals.

4. Support auto purchase and repair programs and driver’s license recovery programs directed at low-income workers who cannot use public transportation to get to jobs.
VI. PLAN IMPLEMENTATION

Attendees of the Coordination Planning meeting were also asked to consider who should be responsible for implementing each of the identified strategies. Some of the potential responsible parties that the Ozaukee County participants identified are listed below.

Ozaukee County

- Study the possibility of extending the service days of County’s shared-ride taxi to include weekends.
- Study the utilization of existing shared-ride taxi vehicles to determine if greater passenger demand can be accommodated during peak hours without increasing costs by coordinating travel to and from locations that attract or generate a significant number of trips.

All Transportation Providers

- Coordinate with Milwaukee County to select bus stops for transfers from Ozaukee County’s taxi service to the Milwaukee County Transit System.
- Consider appointing a transportation coordinating committee that would study how to implement the identified coordination strategies and recommend actions to County officials.

All Parties

- All interested parties, including the County, and its municipalities, should advocate for increased transit funding, including State funding and the establishment of dedicated funding for public transportation.
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Appendix A

AGENCIES AND INDIVIDUALS INVITED TO ATTEND MEETINGS

2012 COORDINATION PLANNING IN SOUTHEASTERN WISCONSIN

In addition to those listed below the County Executive, Chair of the County Board, Mayor, Village President, and Town Chair of each county and municipality in the Region were also invited to the meetings.

KENOSHA COUNTY

Valjean Abrahamson .................................................. Assistant Transportation Manager, Kenosha Achievement Center, Inc.
Char Adams .............................................................................. Senior Administrator, Washington Manor
Bryan Albrecht ........................................................................ President, Gateway Technical College
Steve Anderson ........................................................................ Chief Executive, DRS Medical Transport
Doug Bartz .................................................................................. Job Center Manager, Kenosha County Job Center
Sarah Beck ..................................................................................... Kenosha Coordinator, Day Break Program
Ethan Bickle ................................................................................ Vice President of Ambulance Services, Midwest Medical, Inc.
Gary Brown .................................................................................. Executive Director, Kenosha Area Family and Aging Services, Inc.
Doris Carnahan .............................................................................. Citizen
Helen Cox ........................................................................................ Aurora Medical Center
Rachel DeWildt ............................................................................ Information and Assistance Coordinator,
                                     Kenosha County Aging and Disability Resource Center
Michelle Dolnik ........................................................................... Mobility Manager, Kenosha Area Transit
Kim Egan .......................................................................................... Social Services, Claridge House
Armeetrice Ellerman ................................................................. State of Wisconsin Office for the Blind and Visually Impaired
Bill Erickson .................................................................................. Special Projects Manager, Kenosha County Job Center
Carolyn Feldt .................................................................................. Manager, Elder & Disability Services,
                                     Kenosha County Department of Human Services
Julie Ferraro .................................................................................. Supervisor, Division of Vocational Rehabilitation
Marla Fischer ................................................................................... Social Worker, St. Catherine's Kidney Center
Adelene Greene .................................................................................. Director Workforce Development,
                                     Kenosha County Department of Workforce Development
Derrell Greene .................................................................................. Director, Veterans Service Office
Terry Helton .......................................................................................... LJH Ambulance
Marieta Huff .................................................................................. Congregations United to Save Humanity
Ron Iwen .......................................................................................... Director of Transportation, Kenosha Area Transit System
Denise Jacob .................................................................................. Director, Kenosha Senior Citizens Center
Diana Jaeger .................................................................................. Director, Westosha Community Center
John Jansen .................................................................................. Director, Kenosha County Department of Human Services
LaVerne Jaros ............................................................................... Director, Kenosha County Aging and Disability Resource Center
Ed Jenkins .......................................................................................... Citizen
Linda Johnson .................................................................................. Coordinator, Day Break Program
Susan Koehn .................................................................................. Coordinator, Southeastern Wisconsin Workforce Development Agency
Kurt Kowalski .................................................................................. Director, Recovery Medical Transport
Annette Krause .............................................................................. Kenosha County Aging and Disability Resource Center
Joann Kuehl .................................................................................. Supervisor, Community Care, Inc.
Debbie Lamb .................................................................................. Administrator, Kindred Nursing and Rehab Center - North
Jaymie Laurent ................................................................................ Social Worker, United Hospital System
Karen Lockwood ................................................................................ Citizen
Donna Menarek .............................................................................. Outreach Coordinator, Society's Assets
KENOSHA COUNTY (cont.)

Diana Mengo ........................................................................................................ Coordinator, Day Break Program - Bristol
Joyce Mitchell ...................................................................................................... Director, St Joseph's Adult Day Care
Shanon Molina .................................................................................................... Society's Assets, Inc.
Mike Nardi .......................................................................................................... Owner, Southport Transportation, Inc.
Diane Nichols .................................................................................................... Administrator, Kindred Healthcare South (Sheridan Medical Complex)
Karen Olufs ......................................................................................................... Director of Independent Living, Society's Assets, Inc.
Lynda Orsborn ................................................................................................... Owner, Kwon Transportation, Inc.
Fran Petrick ......................................................................................................... Director, Brookside Care Center
Sharon Pomaville ............................................................................................... Sharing Center
Bob Prudon ......................................................................................................... Owner, Southport Transportation
Cheryl Roberts .................................................................................................... Director of Nursing, Claridge House
Sue Roknic ......................................................................................................... Disability Benefit Specialist, Mental Health Aging and Disability Resource Center
Colleen Sandt ..................................................................................................... Administrator, Grande Prairie Health and Rehabilitation Center
Helen Schultz ..................................................................................................... Resident Manager, Silvercrest Apartments
Barbara Tenuta .................................................................................................. Volunteer Escort Service, Kenosha Area Family and Aging Services, Inc.
Lisa Thompson ................................................................................................... Citizen
Jim Truchan ....................................................................................................... Kenosha County Department of Disability Services
Carol Wilke ....................................................................................................... Acting Director, Lakeview RecPlex
Paula Williams ................................................................................................ Executive Director, Kenosha Achievement Center, Inc.
Erin Winch ........................................................................................................ Director of Therapeutic Recreation, Village of Pleasant Prairie
Lauren Zelisdorf ................................................................................................ Director Of Meals On Wheels, Kenosha Area Family and Aging Services, Inc.
Representative .................................................................................................. Forward Transport, Inc.

MILWAUKEE COUNTY

Joe Alaka ............................................................................................................. Phase II Care Transport, Inc.
Rhulene Artis .................................................................................................... All Care Transportation, LLC
Tony Baek ......................................................................................................... Director, Council for the Spanish Speaking
Stephanie Baker ............................................................................................... First Transit, Inc.
Barbara Bechtel ................................................................................................. Director, Milwaukee County Department on Aging
Barbara Beckert ............................................................................................... Office Director, Disability Rights of Wisconsin
Kelly Blaschke ................................................................................................ Vice President, Maximus
Dan Boehm ....................................................................................................... Director of Administration, Milwaukee County Transit System
Aziz Bonds ....................................................................................................... V.E. Carter Development Group
Sue Braden ........................................................................................................ Member, Wauwatosa Senior Commission
Stacy Brooks .................................................................................................... TLC, Inc
Patrick Brown ................................................................................................. Executive Director, Badger Association of the Blind and Visually Impaired
Robin Buchmeier-Marrero ................................................................................ Life Navigators, Inc.
Chakaris Buckley-Marshall ............................................................................... Executive Assistant, Center for Veterans Issues
Earl Buford ....................................................................................................... Executive Director, Wisconsin Regional Training Partnership
Michael Carter ................................................................................................ Chief Executive Officer, V.E. Carter Development Group
Carey Cohen .................................................................................................... Transportation Coordinator, Jewish Community Center
Lea Collins-Worachek .................................................................................... WDA 2 Director,
Department of Workforce Development - Division of Vocational Rehabilitation
Hector Colon ..................................................................................................... Director, Milwaukee County Health and Human Services
Abdul-Rashab Diaad ....................................................................................... Business Manager, Mt. Castle Corporation
Ricardo Diaz .................................................................................................... Executive Director, United Community Center
John Doherty ..................................................................................................... Transit Express, Inc
Brian Draznik .................................................................................................. Interim Director,
Milwaukee County Department of Transportation and Public Works
Peg DuBord ..................................................................................................... CEO and President, Transitional Living Services, Inc.
Jim Duff ........................................................................................................... Acting Director, Veterans Service Office
Ella Dunbar .................................................................................... Ways to Work, Social Development Commission
Dawn Gelle .................................................................................... Vice President, Policy Studies-Job Center Northwest
George Gerharz ........................................................................... Allied Community Solutions
Catherine Girard ........................................................................... Vice President of Development, Goodwill Industry of Southeast Wisconsin
Lloyd Grant, Jr. ............................................................................. Managing Director, Milwaukee County Transit System
Kim Grove .................................................................................... American Cancer Society- Milwaukee Division
Michael Gutowski ........................................................................ District Coordinator, Milwaukee Public Schools - Division of Special Needs
Darlene Hall .................................................................................. Mobility Manager, Milwaukee County Transit System
Daniel Haney ................................................................................ Community Care, Inc.
Todd Honeyager ........................................................................ Penfield Children's Center
LaPricia Hooks ............................................................................ Kadyn's Transportation, Inc.
Jeanne Hossenlooper .................................................................... Vice Provost for Research and Dean of the Graduate School, Marquette University Graduate School
Marlena Jackson .............................................................................. Patient Relations, Froedtert Healthcare
Dorothy Jackson .............................................................................. E & D Transportation, Inc.
John Kaminsky ............................................................................ Milwaukee County Health and Human Services
Thomas Kearney ........................................................................... Chief of Operations, Third District Community Justice Center
Linda Marie Kelly .......................................................................... Citizen
Kathy Kemnitz ............................................................................. Transportation Coordinator, Children's Hospital of Wisconsin - Family Services
Tom Kenney .................................................................................. Mobility Manager, Milwaukee County Transit System
Shiela Knox ................................................................................... Director, Milwaukee Job Service District, Department of Workforce Development
Leslie LaBonte .............................................................................. Program Development Director, Badger Association of the Blind and Visually Impaired
Terry Love .................................................................................... Wilders Transport, Inc.
Geri Lyday .................................................................................... Disability Services Division Administrator, Milwaukee County Health and Human Services
Morgen McClelland ....................................................................... Director, United Migrant Opportunity Service
Lupe Martinez ............................................................................. Director, United Migrant Opportunity Service
Don Natzke .................................................................................. Executive Director, Esperanza Unida, Inc.
Judi Parmeter ................................................................................ Chair, Wauwatosa Senior Commission
Daniel Mueller ........................................................................... Program Planning Coordinator, Milwaukee County Department on Aging
Matthew Mueller ........................................................................ Aurora Healthcare - Transportation Services
Don Natzke .................................................................................. Executive Director, Milwaukee County Office for Persons with Disabilities
Kristin Neitzel ............................................................................. Director, Children's Hospital of Wisconsin - Family Services
Ubalvo Nieves ............................................................................. Milwaukee Center for Independence
Geri Lyday .................................................................................... Disability Services Division Administrator, Milwaukee County Health and Human Services
Morgen McClelland ....................................................................... Director, United Migrant Opportunity Service
Don Natzke .................................................................................. Executive Director, Milwaukee County Office for Persons with Disabilities
Kristin Neitzel ............................................................................. Director, Children's Hospital of Wisconsin - Family Services
Ubalvo Nieves ............................................................................. Milwaukee Center for Independence
Judi Parmeter ................................................................................ Chair, Wauwatosa Senior Commission
Mattie Payne ................................................................................ Vice Chair, Milwaukee County Commission on Aging
Paula Penebaker ........................................................................... CEO, YWCA of Greater Milwaukee
Carmela Peot .............................................................................. Paratransit Services, Milwaukee County Transit System
Mark Poffinbarger ......................................................................... Division of Vocational Rehabilitation
Gary Portenier ............................................................................. Program Planning Coordinator, Milwaukee County Department on Aging
John Possell .................................................................................. Fiscal Director, Milwaukee Careers Cooperative
Linda Ragland ................................................................................ DCS Transport, Inc.
Mario Reed ......................................................................................... United Migrant Opportunity Service
Mazen Rezk .................................................................................. Manager, City Wide Transit Cooperative
Richard Robbins ........................................................................ Audio Services Coordinator, Audio & Braille Literary Enhancement
Sylvia Rutledge ............................................................................ Exact Transport, LLC
Dennis Ryan .................................................................................. Contract Specialist, Milwaukee County Department on Aging-Family Care
Bob Sayner .................................................................................. Community Advocates
Krista Scheel ............................................................................... Program Director, Alzheimer's Association - Southeastern Wisconsin Chapter
Mary Schinkowitch ............................................................. Assistant Director, Independent Living Program, United Cerebral Palsy of Southeast Wisconsin
Sheri Schmit ............................................................ Southeast Urban Planning Manager, Wisconsin Department of Transportation
John Schnabl ............................................................ Director, Southeastern Wisconsin Area Agency on Aging
Lee Schulz ............................................................. Executive Director, Independence First
Cynthia Simpson ........................................................ Administrator, House of Jabez, LLC
Mary Smarelli .......................................................... President, Transit Express, Inc.
Kenneth Smith ............................................................ Smith Transportation, LLC
Bill Solberg ............................................................... Community Services, Columbia - St. Mary's Hospital
Meg Steimle .......................................................... Outreach Specialist, Children's Hospital of Wisconsin
Donald Sykes .............................................................. President/CEO, Milwaukee Area Workforce Investment Board
Rocco Vento ............................................................... First Call Medical Staffing
Johnny Walker ............................................................... J.W. Transport, LLC
Jessie Weathersby ......................................................... Service Coordinator, Lutheran Social Services Of Wisconsin
Andrea Weddle-Henning ..................................................... Transportation Planner, Milwaukee County Department of Transportation and Public Works
Linda Wiedmann .......................................................... Meda-Care Ambulance Service
Nichole Yunk ............................................................. Director, Center for Driver's License Recovery & Employability, Milwaukee Area Technical College
Nathan Zeiger ............................................................. Executive Director, Bell Therapy, Inc.
Representative............................................................. Able Care Transport, Inc.
Representative.............................................................. Wheaton Franciscan Healthcare
Representative............................................................. Action Transport Service, Inc.
Representative............................................................. Adams Transportation, Inc.
Representative............................................................. Always In Motion, Inc.
Representative............................................................. Amera-Care Transport, Inc.
Representative............................................................. American United Taxi Company, Inc.
Representative............................................................. B and H Transportation, Inc.
Representative............................................................. Big Tao & Associates, Inc.
Representative........................................................... Blessed & Qualified Transportation, LLC
Representative............................................................. Curative Transportation Services, Inc.
Representative............................................................. Dependable Express, LLC
Representative............................................................. Destiny Transport Service, Inc.
Representative............................................................. Ester Care Transportation, Inc.
Representative............................................................. FH & C Supportive Living Caren, Inc.
Representative.......................................................... Go-Kay Care Transport, Inc.
Representative............................................................. Hope Transport, Inc.
Representative............................................................. Lavell's Transportation, Inc.
Representative............................................................. Let it Ride Transport, Inc.
Representative............................................................. M Transport, Inc.
Representative............................................................. Quality of Life Services, Inc.
Representative............................................................. S J Transportation, Inc.
Representative............................................................. The Only Way Transport, Inc.
Representative............................................................. Three Wheel Scooter Care, Inc.
Representative............................................................. Todd Transit, Inc.
Representative............................................................. Trumed Transport Service, Inc.
Representative............................................................. VA Transportation, Inc.
Representative............................................................. Your Transportation Company, Inc.
OZAUKEE COUNTY

Dave Balester ................................................................. Ohana Ambulance and EMS, Inc.
Steve Bornstein .......................................................... Director, American Red Cross- Greater Milwaukee Chapter
Kenneth Brown .................................................................................. Veterans Service Office
Robert Dreblow ............................................................................... Highway Commissioner, Ozaukee County Highway Department
Merideth Dressel .................................................................................. WDA Director, Workforce Development Area 3
Eileen Engl ......................................................................................... Adult Services Supervisor, Ozaukee County Human Services
Cheri Farnsworth .................................................................................. Executive Director, Ozaukee Family Services
Mary Ferrell .......................................................................................... Ozaee Ageing and Disability Resource Center
Barbara Fischer .................................................................................. Executive Director, Advocates of Ozaukee
Shea Halula .......................................................................................... Executive Director, Starting Point of Ozaukee (Ozaukee Council)
Dan Haney ................................................................................................ Community Care, Inc.
Robert Haupt ......................................................................................... Director, Ozaukee County Human Services
Jo Heckenbach .................................................................................. COPE Services, Inc.
Cindy Helm ......................................................................................... President, Ozaukee County Arc, Inc.
Mary Kay Howie .................................................................................. Lutheran Social Services- Mequon
Catherine Kiener .................................................................................. Director, Port Washington Senior Center
Carol LaFontaine .................................................................................. Senior Supervisor, Cedarburg Senior Center
Mike Lappen ......................................................................................... Behavioral Health Manager, Ozaukee County Human Services
Craig Modahl ......................................................................................... Balance, Inc.
Rachel Pantaleo .................................................................................. Economic Support, Ozaee County Social Services
Stephanie Phillips .................................................................................. President, Community Comfort Transport
Michelle Pike ......................................................................................... Director, Ozaee Aging and Disability Reaource Center
Suzanne Plant ....................................................................................... Manager-Specialized Transport Services, Inc.,
Ozaee County Shared Ride Taxi
Renie Rathke ......................................................................................... Executive Director, Ozaee County Family Enrichment Center
John Schnabl ......................................................................................... Director, Southeastern Wisconsin Area Agency on Aging
Bill Solberg .......................................................................................... Community Services, Columbia - St. Mary's Hospital
Maureen Squire ................................................................................... Executive Director, Interfaith Caregivers of Ozaee County
Hoyt Stastney ......................................................................................... Director, Family Sharing of Ozaee County
Boyd Stoffell ......................................................................................... Owner, Transtar Medical Transport, Inc.
Carol Stuebe ......................................................................................... Director, Portal Industries, Inc.
Jason Wittek ......................................................................................... Transit Superintendent, Ozaukee County Transit Services
Representative ...................................................................................... ASAP Transportation, Inc.
Representative ...................................................................................... Hi Tech Care Transport, Inc.
Representative ....................................................................................... L & W Transportation, Inc.
Representative ....................................................................................... Med Group Transportation, Inc.

RACINE COUNTY

Reid Aaron .................................................................................. Commandant, Wisconsin Veteran's Home - Union Grove
Julie Anderson .................................................................................. Director, Racine County Department of Planning and Development
Beverlee Baker ..................................................................................... UW Extension
Karen Bayer ......................................................................................... Executive Director, Racine Association of Manufacturers and Commerce
Sarah Brossard-Street ............................................................................... Mobility Manager, Racine County Human Services
Emily Capelle ......................................................................................... Goodwill Industries of Southeastern Wisconsin
Bruce Davis ......................................................................................... Director, Retired and Senior Volunteer Program of Racine County (RSVP)
Jonathan Delagrave .................................................................................. Human Services Director, Racine County Human Services
Bobby Dyson ......................................................................................... Fulfilling a Need
Sandy Engel ......................................................................................... Executive Director, The ARC of Racine County
Rebecca Ewald ..................................................................................... Village Administrator, Village of Waterford
Ninna Frank ......................................................................................... Outreach Specialist, Racine County Aging and Disabilities Resource Center
Debby Ganaway .................................................................................. Executive Director, National Alliance on Mental Illness—Racine

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### RACINE COUNTY (cont.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marty Garb</td>
<td>General Manager, First Transit, Inc.</td>
</tr>
<tr>
<td>Molly Gilgenbach</td>
<td>Goodwill Industries of Southeastern Wisconsin</td>
</tr>
<tr>
<td>Michelle Goggins</td>
<td>Director, Racine County Aging and Disabilities Resource Center</td>
</tr>
<tr>
<td>Terri Gray</td>
<td>Executive Director, Greater Union Grove Area Chamber of Commerce</td>
</tr>
<tr>
<td>Geoffrey Greiveldinger</td>
<td>Chief of Staff, Office of County Executive</td>
</tr>
<tr>
<td>Debra Harris</td>
<td>Citizen Women's Resource Center</td>
</tr>
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### WALWORTH COUNTY

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<td>D. J. Blum</td>
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<td>Andrew Dresang</td>
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WASHINGTON COUNTY (cont.)

Jon Edgren ................................................................. Highway Commissioner, Washington County Highway Department
Laura Eggert .................................................................................. Executive Director, Medical Center Foundation of Hartford
Evie Fritche .........................................................................................Manager, FDS, West Bend Taxi
Debi Genthe ........................................................ Interfaith Caregivers of Washington County
Dan Goetz ............................................................................ Chairperson Transportation Committee, Washington County Board of Supervisors
Mike Hermann ........................................................................... Director of Parks and Recreation, Hartford City Taxi
Candy Hoffman ........................................................................ American Red Cross - West Bend Chapter
Steve Jaberg .................................................................................... Cedar Community
Steve Johnson .............................................................................. Specialized Transportation Services, Inc.
T.J. Justice ................................................................................... Director, West Bend Department of Community Development
Jenny Kertscher ............................................................................ Washington County Social Services
Maria Kikstra .................................................................................. ADS Director, The Threshold, Inc.
Betty Kristan ................................................................................... Cedar Ridge Retirement Campus
Mike Krueger ................................................................................... President, Life Star Medical Transport
Jessica Malec .................................................................................... Community Care, Inc.
Amy Maurer .................................................................................... Community Care, Inc.
Autumn Misko .................................................................................. Resource Specialist, IndependenceFirst
Julieann Nolan .................................................................................. Economic & Community Development Executive Assistant, City of West Bend
Linda Olson .................................................................................. Director, Washington County Aging and Disability Resource Center
Jenny Patterson .................................................................................. Care Wisconsin, Inc.
Mark Piotrowicz ................................................................................ City of West Bend Taxi
John Schnabl ..................................................................................... Director, Southeastern Wisconsin Area Agency on Aging
Mary Sherman ................................................................................... Advocate, Independence First
Linda Smith .................................................................................... Community Outreach Coordinator, Community Memorial Hospital
Edward Sommers ........................................................................... Administrator, Samaritan Health Center
Joseph Steier III ........................................................................... Transit Manager, Washington County Highway Department
Faye Talatzko .................................................................................. Consultant, Washington County Transportation - PMSI
Joy Tarkowski .................................................................................. Manager, Washington County Shared Ride Taxi, Specialized Transportation Services, Inc.
Tonya Villwock ................................................................................ Independent Living Coordinator, Independence First
Michelle Wagner ................................................................................ Consultant, Washington County Transportation - PMSI
Bruce Wilk .................................................................................. Associate Executive Director, The Threshold, Inc.

WAUKESHA COUNTY

Kristen Adelmund ........................................................................... Operations Manager, Hatch Staffing, Inc.
Beatrice Alexander ............................................................................... Coordinator, New Berlin Senior Taxi
Lori Bares ........................................................................................ Easter Seals Waukesha
Jane Batha .................................................................................... Manager, Arbor Education & Training, Inc.
Sandi Bednarski ................................................................................ Homes for Independent Living, Inc.
Cathy Bellovary ........................................................................... Director, Aging and Disability Resource Center of Waukesha County
Lisa Buchager ................................................................................ Adaptive Community Approach Program
Shawna Burr .................................................................................. Director, Paragon Community Services, Inc.
Margaret Cory .................................................................................. Mobility Manager, Interfaith Senior Programs, Inc.
Maryann Day ................................................................................... Manager, ProHealth Care Special Transportation Prepaid Voucher Program
Tom Dieckelman .............................................................................. Wisconsin Coach Lines, Inc.
John Doherty ..................................................................................... CEO, Meda Care Vans of Waukesha
Kim Dood ........................................................................................ All Day Taxi, Inc.
Andrew Dresang ................................................................................ Community Outreach Coordinator, Community Memorial Hospital
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<td>Greta Hansen</td>
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<td>Kathy Fargo</td>
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<td>Laurie Hintz</td>
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Appendix B

RECORD OF REGIONAL PUBLIC MEETING

2012 COORDINATION PLANNING IN SOUTHEASTERN WISCONSIN

DATE: October 16, 2012
TIME: 9:30 a.m.
PLACE: Harbor Lights Room
Downtown Transit Center
Milwaukee, WI

PARTICIPANTS

Jane Ahl ................................................................................. Division of Special Needs, Milwaukee Public Schools
Lisa Alves ................................................................................ Transportation Superintendent, City of Hartford Taxi
Barb Bagles ............................................................................ Transportation Coordinator, Portal Industries, Inc.
Lori Bares ............................................................................. Transition Services Director, Easter Seals Waukesha.
Amy Bennet ............................................................................. Associate Planner, City of New Berlin
Latisha Birkeland ........................................................................ Planner, City of Whitewater
John Bloor ............................................................................. Executive Director, The Threshold, Inc.
Sue Braden ........................................................................ Managing Director, UWM Center on Age & Community
Sarah Brossard-Street .................................................. Mobility Manager, Human Services Department, Racine County
Margaret Cory ........................................................................ Mobility Manager, Interfaith Senior Programs, Inc.
Stefanie Davis ........................................................................ Ways To Work, Inc.
Jonathan Delagrave .................................................................. Director, Human Services Department, Racine County
Abdul-Rashab Diaad .......................................................... Business Manager, Mt. Castle Corporation
Michelle Dolnik ........................................................................... Mobility Manager, Kenosha Area Transit
Brian Dranzik .......................................................................... Director of Transit Affairs, Department of Transportation and Public Works, Milwaukee County
Ella Dunbar ........................................................................ Ways to Work, Social Development Commission
Gary Eckstein ........................................................................ Vocational Outreach Manager, Kenosha Achievement Center, Inc.
Brian Engelking ......................................................................... Marketing Director, Waukesha Metro Transit
Carolyn Feldt ........................................................................... Manager, Elder & Disability Services, Department of Human Services, Kenosha County
Don Freis ........................................................................ Business and Operations Manager, Portal Industries, Inc.
Judy Foss ........................................................................... Bureau of Transit and Local Roads, Wisconsin Department of Transportation
Laura Garski .......................................................................... Program Director, iTN Racine County
Jerry Grant ........................................................................... Chairperson, Health & Human Services Board, Walworth County
Lacie Hadington ................................................................. Mobility Manager, Milwaukee County Transit System
Darlene Hall ............................................................................ Society's Assets, Inc.
Tracy Harrington .................................................................. Director of Paratransit Services, Milwaukee County Transit System
Tanya Henry ............................................................................ Executive Director, Milwaukee Careers Cooperative
Mike Hermann ........................................................................... Director of Parks and Recreation, City of Hartford Taxi
Bernadette Janiszewski .......................................................... Nursing Home Administrator, Lakeland Health Care Center
Jon Janowski ........................................................................... Program and Policy Coordinator, Milwaukee County Department on Aging
PARTICIPANTS (cont.)

Sharon Johnson .............................................................. Regional Director for Milwaukee County, Homes for Independent Living
Tom Kenney ................................................................................................................................. Mobility Manager, Milwaukee County Transit System
Andy Kerwin ............................................................................................................................... Geneva Crossing Senior Community
Maria Kikstra .............................................................................................................................. ADS Director, The Threshold, Inc.
Jane Kirchoff ................................................................................................................................. Director of Day Services, Goodwill Industries of Southeastern Wisconsin, Inc.
Kurt Kowalski ............................................................................................................................... Director, Recovery Medical Transport
Bonnie Lee ....................................................................................................................................... Chairperson, iTN Racine County
Dariko Mekvabishvili ....................................................................................................................... Owner, Med Group
James Muthu ................................................................................................................................. Milwaukee QLSINC
Gary Metz ......................................................................................................................................... Representative, American Association of Retired Persons
Jacob Miller ....................................................................................................................................... Bureau of Transit and Local Roads, Wisconsin Department of Transportation
Shannon Molina ................................................................................................................................... Society's Assets, Inc.
Kara A. Moore .................................................................................................................................. Program Coordinator, Health & Human Services Volunteer Transportation Service, Waukesha County

Lori Muzatko ..................................................................................................................................... Director, Aging and Disability Center of Walworth County
Julieann Nolan ..................................................................................................................................... City of West Bend Taxi
Charlene Norberg ............................................................................................................................. Specialist, Aging and Disability Resource Center of Walworth County
Linda Olson ......................................................................................................................................... Director, Washington County Aging and Disability Resource Center
Judie Parmeter ..................................................................................................................................... Chair, Wauwatosa Senior Commission
Michelle Pike ....................................................................................................................................... Director, Ozaukee Aging and Disability Resource Center
Mark Piotrowicz .................................................................................................................................. Director of Community Development, City of West Bend
Susan Plant ......................................................................................................................................... Manager, STS, Ozaukee County Shared Ride Taxi
John Possell ......................................................................................................................................... Fiscal Director, Milwaukee Careers Cooperative
Marilyn Putz .......................................................................................................................................... Director, Walworth County Job Center
Danna Rhinehart ................................................................................................................................. MAWIB
Steven Rogstad .................................................................................................................................... Owner, Kenson's Enterprises Senior Shuttle
Dennis Ryan ......................................................................................................................................... Goodwill Industries, Inc.
Karen Schmiechen ............................................................................................................................. Urban Planning Analyst, Wisconsin Department of Transportation
Linda Seemeyer ...................................................................................................................................... Director, Walworth County Health and Human Services
Cynthia Simonsen .............................................................................................................................. Executive Director, VIP Services, Inc
Mary Smarelli ....................................................................................................................................... President, Transit Express
Laura Spalding ..................................................................................................................................... Rehabilitation Director, Careers Industries, Inc.
Maureen Squire .................................................................................................................................... Executive Director, Interfaith Caregivers of Ozaukee County
Al Stanek ............................................................................................................................................ Belle Urban System/Professional Transit Management
Patrick Starken ..................................................................................................................................... Racine Unified School District
Joseph Steier III ................................................................................................................................. Transit Manager, Washington County Highway Department
Mark Stein ............................................................................................................................................ Disability Services Division Administrator, Milwaukee County Health and Human Services

Faye Talatzko ......................................................................................................................................... Consultant, PMSI, Washington County Transportation
Joy Tarkowski ........................................................................................................................................ Washington County Shared Ride
Laura Terry ............................................................................................................................................. Society's Assets, Inc.
Kerry Thomas ........................................................................................................................................ Transit Now
Elsa Travieso ......................................................................................................................................... Program Services Assistant, WOW Workforce Development, Inc
Nicole Urquhart ..................................................................................................................................... Owner, Baby Express
Michelle Wagner ..................................................................................................................................... Consultant, PMSI, Washington County Transportation
Scott Wilder .......................................................................................................................................... CEO, Mt. Castle Corporation
Paula Williams ..................................................................................................................................... Executive Director, Kenosha Achievement Center Inc
Erin Winch ........................................................................................................................................... Planner, Village of Pleasant Prairie
Tom Winter ........................................................................................................................................... Director of Schedule and Planning, Milwaukee County Transit System
Jason Wittek ......................................................................................................................................... Transit Superintendent, Ozaukee County Transit Services
Roger Zierfuss ...................................................................................................................................... Transportation Supervisor, Walworth County Health and Human Services
WELCOME AND INTRODUCTIONS

Mr. Muhs welcomed participants and asked attendees to introduce themselves and the agency they represented to their fellow attendees at their table. The participants had been assigned to one of fourteen small groups of six to eight people for the morning’s discussion of regional transportation. Each group had participants from multiple counties, to provide the widest perspective possible at each table. Mr. Muhs then explained the agenda for the meeting:

1. Overview of the coordination process
2. Information on existing and future funding programs and opportunities
3. Small group discussions addressing regional transportation
4. Discussion of the results of the small groups, with selection of regional prioritized strategies
5. Small group discussions addressing travel within each county

OVERVIEW OF THE COORDINATION PROCESS

Mr. Muhs described the federal requirements for project funding and coordination plans. He also described the Wisconsin Department of Transportation (WisDOT) coordinated planning process and the need for a regional planning approach.

INFORMATION ON EXISTING AND FUTURE FUNDING PROGRAMS

Mr. Miller and Ms. Foss of WisDOT outlined the various opportunities for funding assistance from the federal and state governments for public and non-profit operators. Mr. Miller described current funding opportunities available through federal Section 5316 funds and state Wisconsin Employment Transportation Assistance Program (WETAP) funds. Mr. Miller indicated that some programs may be changing as more guidance is received from the Federal Transit Administration regarding the recently passed transportation reauthorization bill, Moving Ahead for Progress in the 21st Century. Ms. Foss described funding opportunities for specialized medical transportation providers through the federal Section 5310 and 5317 programs.

SMALL GROUP DISCUSSION ADDRESSING REGIONAL TRANSPORTATION

Mr. Muhs introduced the small group discussion packet that assisted groups in their analysis of transportation services that crossed county borders, describing the inventories of principal transportation providers that cross county borders, including public, private, and non-profit providers of human services transportation and providers of transportation for the general public. He then described the other data available to the participants in the packets, including maps of existing public transit, specialized transportation, and paratransit services in the Region. He asked each small group to review the inventory list and provide any corrections or additional information. Following this review, attendees were asked to discuss existing regional transit services within their small group and assess the quality of the services based on eight different service attributes. This assessment guided the groups as they discussed needs that were unmet by existing services and prioritized fulfilling those unmet needs. Finally, each small group was asked to create strategies to address its list of unmet needs. Lists of previous unmet needs and strategies from the 2008 planning effort were provided to each participant to assist in the discussion within each small group.

DISCUSSION OF REGIONAL PRIORITIZED STRATEGIES

Following the completion of their packets by all of the small groups, each group was invited to select a member to discuss the group’s unmet needs and strategies to address those needs. Commission staff recorded these strategies while they were being discussed, and asked the participants to vote (by show of hands) on their top three strategies. The results of this voting process guided the development of a list of prioritized strategies to address the unmet travel needs of the Region. This list of prioritized strategies and a summary of the key findings of the
small group discussions appear in the Public Transit-Human Services Transportation Coordination Plan for each county.

SMALL GROUP DISCUSSION ADDRESSING TRANSPORTATION WITHIN EACH COUNTY
Following the selection of prioritized strategies to address regional needs, new small groups were formed to discuss transportation within each county. A similar process was followed as with the previous small groups, with each participant receiving a packet of information to guide the discussion. The small group discussion packet for each county contained an inventory of principal transportation providers within the county, including public, private, and non-profit providers of human services transportation and providers of transportation for the general public. Other information in each packet included population growth of transit dependent populations and maps of existing public transit service areas overlaid over population density, employment density, high transit need areas, and major activity centers. Lists of previous unmet needs and strategies from the 2008 planning effort were also provided to each participant to assist in the discussion within each small group. Small groups were asked to review the list of existing services, assess the quality of the services, create a list of unmet needs, and list strategies to address those unmet needs. Following the completion of those tasks, counties with more than one small group were asked to join together with the other tables discussing the same county to create a prioritized list of strategies for the county.

WRAP-UP
After the small group discussions, Mr. Muhs informed participants that a draft plan for each county would be assembled by Commission staff and available for comment. A finalized Public Transit-Human Services Transportation Coordination Plan for each county would be submitted to WisDOT by the end of the year.

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