PUBLIC TRANSIT–HUMAN SERVICES TRANSPORTATION COORDINATION PLAN FOR KENOSHA COUNTY: 2012
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MEMORANDUM REPORT NO. 207

PUBLIC TRANSIT-HUMAN SERVICES
TRANSPORTATION COORDINATION PLAN
FOR KENOSHA COUNTY: 2012

Prepared for Kenosha County by the
Southeastern Wisconsin Regional Planning Commission

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February 2013
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I. INTRODUCTION

The Public Transit – Human Services Transportation Coordination Plan for Kenosha County: 2012, hereafter referred to as the Coordination Plan, is intended to provide a framework to assist community leaders, human services agencies, and public transit agencies in improving public transit and human services transportation in Kenosha County and the County’s connections to the Southeastern Wisconsin Region. The Coordination Plan assesses the existing public transit and human services transportation services and needs in the County, identifies unmet needs or service gaps, and presents a prioritized list of strategies to address those needs. By focusing on coordination strategies that use existing resources, the Coordination Plan aims to improve the access of County residents to transportation in a cost-effective manner.

Federal and State Coordination Planning Requirements
The coordination planning process was last undertaken in 2008 in response to the federal requirements in the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), which was adopted into law in August of 2005. SAFETEA-LU requires that projects selected for funding under three Federal Transit Administration (FTA) programs—the Elderly Individuals and Individuals with Disabilities (Section 5310), Job Access and Reverse Commute (JARC), and New Freedom programs—be “derived from a locally developed public transit-human services transportation coordination plan,” and that the coordination planning process be undertaken every four years.

Passed in July of 2012, the Federal Moving Ahead for Progress in the 21st Century Act (MAP-21) renews some coordinated planning requirements from SAFETEA-LU, but only mandates that projects selected for funding under the renamed Enhanced Mobility of Seniors and Individuals with Disabilities program (Section 5310), Job Access and Reverse Commute (JARC), and New Freedom programs—be “derived from a locally developed public transit-human services transportation coordination plan,” and that the coordination planning process be undertaken every four years.

Several agencies and organizations in Kenosha County have received funding under the Section 5310, JARC, and New Freedom programs in the past. The Coordination Plan will help ensure the eligibility of current and future transit projects funded through those programs.

The Coordination Plan includes the following elements required under Federal regulations:

- An assessment of transportation needs for individuals with disabilities, seniors, and people with low incomes;
- An assessment of available transportation services;
- Strategies to address the identified gaps between current services and needs, as well as opportunities to improve efficiencies in service delivery; and
- Priorities for implementing strategies.

Role of the Southeastern Wisconsin Regional Planning Commission
The Regional Planning Commission, at the request of WisDOT, and with guidance and input from human services agencies and public and private transit operators in each county, has facilitated the planning process and prepared the maps, tables, and inventories for the Coordination Plans for each of the seven counties in the Region. For the Kenosha County Coordination Plan, Commission staff invited a wide range of stakeholders from Kenosha County and the Region to a meeting to identify the unmet transportation needs in the Region and in each of the seven counties, and develop strategies to address the needs. A second meeting was held in the City of Kenosha in recognition of the distance and difficulty of traveling between Kenosha and Milwaukee. The invitation list, meeting records, and attendance lists for these two meetings are documented in Appendices A, B, and C.

In addition to this Coordination plan, the Commission also periodically prepares the long-range (25-30 years) transportation system plan for the seven-county southeastern Wisconsin Region and short-range (5 years) transit development plans for each of the Region’s public transit systems. The year 2035 regional transportation system plan for southeastern Wisconsin, adopted in 2006 and reaffirmed in 2010, is intended to provide a vision for, and guide to, transportation system development.
in the Region into the future. The short-range transit service plans address current transit service issues and needs, and represent an initial stage of implementation of the recommendations of the regional transportation system plan. A transit system development plan for the Kenosha Area Transit System was prepared in 1998 and provided recommendations that guided the implementation of several service changes enacted in the late 1990’s and early 2000’s. At the request of the City and County of Kenosha, the Commission has initiated work on a new public transit development plan for Kenosha County for the years 2013-2017. The new plan will evaluate in-depth the existing operations of the Kenosha Area Transit and Western Kenosha County Transit systems; identify unmet transit travel needs for Kenosha County residents, and recommend transit service and capital improvements for both the City and County transit systems. The unmet transit service needs identified for the 2012 Kenosha County Coordination Plan will be considered during the preparation of the Kenosha County transit development plan.
II. TRANSPORTATION NEEDS OF INDIVIDUALS WITH DISABILITIES, SENIORS, AND PEOPLE WITH LOW INCOMES

General Population Characteristics
Kenosha County is located in Wisconsin’s southeastern corner, bordered by Walworth County to the west, Racine County to the north, Lake Michigan to the east, and the Illinois border along the south. Interstate Highway 94 (IH 94) runs north-south through the County, splitting it into two parts: the predominantly urban eastern half, and the predominantly rural western half. Kenosha County’s population in 2011 was 167,300, according to the U.S. Census Bureau. Of that total, approximately 129,200 lived east of IH 94, or about 77 percent of the County. In western Kenosha County, small concentrations of population exist in the Villages of Paddock Lake, Twin Lakes, Silver Lake, and the Town of Salem. Map 1 shows the population density in 2010 by U.S. Public Land Survey quarter-section.

Kenosha County’s population has grown rapidly since 1990. Between 1990 and 2010, the County’s population grew by 29.8 percent from approximately 128,200 to 166,400. The rapid growth is expected to continue through 2020. As Figure 1 displays, the Kenosha County population is projected to reach 184,300 by the year 2020.

![Figure 1](image)

KENOSHA COUNTY ACTUAL AND PROJECTED TOTAL POPULATION

Source: U.S. Census Bureau and SEWRPC

Transit-Dependent Population Characteristics
Certain segments of the population may be expected to have a greater dependence on, and make more extensive use of, public transit than the population as a whole because they have historically had more limited access to the automobile as a mode of travel than the population in general. Four such “transit-dependent” population groups were identified for this plan:

- Seniors (ages 75 and older),
- Persons in low-income households,
- Disabled individuals, and
- Households with no vehicle available.

Table 1 displays the historic population of these groups in the study area in 1990, 2000, and 2010. The information in the table leads to the following observations:

- Persons in low-income households accounted for the largest share of the transit-dependent population in the County at about 27 percent of the total population. Disabled persons also make up a significant portion of the population (11 percent). Households with no vehicle available accounted for about 6 percent of all households in 2010, and seniors are approximately 5 percent of the County’s population.
- Between 2000 and 2010, persons with disabilities and persons in low-income households increased in absolute number and in the share of the total population. Seniors have increased in absolute numbers but remained stable in their percent of total population. Zero-auto households have decreased both in absolute numbers and in their percent of total households.

Data from the 2010 Census were used to identify areas in Kenosha County where transit needs are highest. Map 2 displays Census block groups within the County with the highest concentration of transit-dependent populations. These may be considered as potential priority areas for the provision of transit service.

In 2010, the highest concentrations of residential populations with transit needs were generally found within the City of Kenosha, in the older and more densely developed areas, and along the outer edges of the City. Transit-dependent population concentrations in western Kenosha County were generally low, with scattered areas of populations with moderate transit needs.
Map 1

POPULATION DENSITY BY U.S. PUBLIC LAND SURVEY QUARTER-SECTION IN KENOSHA COUNTY: 2010

Source: SEWRPC
The Transit Needs Index is calculated by ranking census block groups based on the percent of total population or households in four categories: elderly persons (75 and older), persons in low-income households, disabled persons, and households with no vehicle available. Each ranked block group is assigned a score from 1 to 4, in each category, with a 1 for the lowest percentages and a 4 for the highest percentages. The Transit Needs Index is equal to the sum of the scores for all four categories.

Source: U.S. Census Bureau and SEWRPC.
Employment Characteristics
Map 3 displays employment density in 2000 by U. S. Public Land Survey quarter-section. The highest employment concentrations in the County are in the City of Kenosha in the densely-developed areas, including the business parks and commercial areas on the western edge of the City, and in Lakeview Corporate Park in the Village of Pleasant Prairie. The Villages of Paddock Lake, Silver Lake, and Twin Lakes also have small concentrations of employment.

Major Activity Centers
Transportation needs must also consider the local travel demand generated by major activity centers. Major activity centers can be land uses or facilities that currently attract, or have the potential to attract, significant total person or transit person trips. Seven types of major activity centers were considered for this Coordination Plan:

- Hospitals, Medical Centers, or Clinics with 10 or more physicians
- Job Resource Centers
- Major Commercial Areas (areas with more than 3,500 jobs in the office or service sectors, or more than 2,000 jobs in the retail trade sector)
- Major Employers with 100 or More Employees
- Major Institutions of Higher Education (the main campus of all traditional four-year colleges and universities, and the main location of public technical colleges)
- Residential Facilities for Seniors, People with Disabilities, and Low-Income Families
- Senior Centers and Senior Meal Sites

Map 4 shows their locations. Most of these activity centers are distributed throughout the City of Kenosha, with many major employers and residential facilities located on the outskirts of the City or in the Village of Pleasant Prairie. A small number are located in western Kenosha County.

Table 1
TRENDS IN TRANSIT-DEPENDENT POPULATION GROUPS IN KENOSHA COUNTY

<table>
<thead>
<tr>
<th>Transit-Dependent Population Groupa</th>
<th>1990</th>
<th></th>
<th></th>
<th>2010</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>% of Total Population/ Households</td>
<td>Number</td>
<td>% of Total Population/ Households</td>
<td>Number</td>
<td>% of Total Population/ Households</td>
<td></td>
</tr>
<tr>
<td>Seniors (75 and older)</td>
<td>6,932</td>
<td>5</td>
<td>8,378</td>
<td>6</td>
<td>9,008</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>Persons in Low-Income Householdsb</td>
<td>31,845</td>
<td>25</td>
<td>31,005</td>
<td>21</td>
<td>44,660</td>
<td>27</td>
<td></td>
</tr>
<tr>
<td>Disabled Personsc</td>
<td>3,707</td>
<td>3</td>
<td>7,807</td>
<td>5</td>
<td>17,778</td>
<td>11</td>
<td></td>
</tr>
<tr>
<td>Households with No Vehicle Available</td>
<td>3,999</td>
<td>9</td>
<td>3,824</td>
<td>7</td>
<td>3,589</td>
<td>6</td>
<td></td>
</tr>
<tr>
<td>Total County Population</td>
<td>128,181</td>
<td>--</td>
<td>149,577</td>
<td>--</td>
<td>166,426</td>
<td>--</td>
<td></td>
</tr>
<tr>
<td>Total Number of Households</td>
<td>47,029</td>
<td>--</td>
<td>56,057</td>
<td>--</td>
<td>62,226</td>
<td>--</td>
<td></td>
</tr>
</tbody>
</table>

a An individual, such as someone who is a senior and lives in a low-income household, may be represented in more than one Population Group.

b Includes persons residing in households with a total family income less than 200 percent of the federal poverty level.

c The definition of "disabled persons" varied for the 1990, 2000, and 2010 Census. For the 1990 Census, disabled persons included those persons age 15 and older having a mobility limitation if they had a health condition which made it difficult to go outside the home alone for such activities as visiting the doctor's office. For the 2000 Census, disabled persons included those persons age 16 and older having a physical, mental, or emotional condition that made it difficult to go outside the home to shop or visit a doctor's office. For the 2010 Census, disabled persons included those persons age 15 or older who had serious difficulty living independently or a serious sensory, cognitive, or ambulatory disability.

Source: U.S. Census Bureau and SEWRPC.
Map 3

EMPLOYMENT DENSITY BY U.S. PUBLIC LAND SURVEY QUARTER-SECTION IN KENOSHA COUNTY: 2000

JOBS PER U.S. PUBLIC LAND SURVEY ONE-QUARTER SECTION

1 - 49
50 - 99
100 - 249
250 - 499
500 - 999
1000 - 3500

TRANSIT SERVICE (2012)

Source: SEWRPC
Map 4

MAJOR ACTIVITY CENTERS IN KENOSHA COUNTY: 2012

MAJOR ACTIVITY CENTERS
- HOSPITALS, MEDICAL CENTERS, OR CLINICS WITH 10 OR MORE PHYSICIANS
- JOB RESOURCE CENTERS
- MAJOR EMPLOYERS WITH MORE THAN 100 EMPLOYEES
- MAJOR INSTITUTIONS OF HIGHER EDUCATION
- RESIDENTIAL FACILITIES FOR SENIORS, PEOPLE WITH DISABILITIES, AND LOW-INCOME HOUSEHOLDS
- SENIOR CENTERS AND SENIOR MEAL SITES

Source: SEWRPC
III. CURRENT TRANSPORTATION SERVICES

Kenosha County is served by a number of transportation providers, ranging from Kenosha Area Transit, a traditional urban public transit system with large buses operating over fixed routes, to volunteer organizations that serve individuals by providing rides in private automobiles.

Table 2 lists the major transportation providers currently serving Kenosha County, and identifies the type of service they provide, their service area, their hours of operation, their fares, and any outside funding sources. The first section of the table lists services that are open to the general public, while the second section lists services intended to serve a particular part of the population including the elderly, the disabled, low-income persons, or veterans. These services are generally called “human services transportation”.

Transportation Services for the General Public
The principal transportation services for the general public provided in Kenosha County include:

- Kenosha Area Transit, operated by the City of Kenosha. A publicly-funded urban bus operation that runs fixed routes serving the City of Kenosha and portions of the Town of Somers and the Village of Pleasant Prairie.

- Western Kenosha County Transit, operated by the Kenosha Achievement Center under contract with Kenosha County, started service in September 2007. It is a publicly-funded rural fixed-route service operating between small communities in western Kenosha County, the City of Kenosha, and the Cities of Lake Geneva in Walworth County and the Village of Antioch in northern Illinois.

- Wisconsin Coach Lines, Inc., which operates one publicly-funded route providing commuter-oriented express bus service between downtown Milwaukee and the Cities of Racine and Kenosha. The City of Racine acts as the public applicant and grantee for the State urban transit operating assistance funds used to subsidize the service.

- Metra, the commuter rail division of the Regional Transportation Authority of Northern Illinois, provides commuter-rail service between the Cities of Kenosha and Chicago.

Several private-for-profit transportation agencies also provide services to the general public, including the intercity bus service provided by Coach USA and Greyhound Lines; and taxicab service provided by several private companies in the City of Kenosha and environs.

Human Services Transportation
Other transportation services in the County are primarily aimed at serving the human services transportation needs of special population groups, including the elderly, the disabled, low-income persons, or veterans. Some of the major human services transportation providers include:

- Care-A-Van, which provides door-to-door transportation for seniors and disabled individuals who are unable to use the fixed-route bus services in the County. The service is administered by the Kenosha County Department of Human Services, and is sponsored jointly by the County and City of Kenosha. The service is available for journeys in the County east of IH 94, or within three-quarters of a mile of a Kenosha Area Transit bus route west of IH 94.

- Volunteer Escort Service, which provides door-to-door transportation for ambulatory seniors and disabled individuals. Volunteers provide their own vehicles but do receive mileage reimbursement.

- Kenosha Achievement Center provides door-to-door subscription service for clients of their services for individuals with disabilities or special needs.

- The remaining transportation services operated within the County are private-for-profit services that mostly focus on providing transportation for medical appointments within Kenosha County and to surrounding counties.
### Table 2

**INVENTORY OF TRANSIT SERVICE PROVIDERS IN KENOSHA COUNTY: 2012**

<table>
<thead>
<tr>
<th>Name of Service Provider</th>
<th>Type of Provider</th>
<th>Type of Service</th>
<th>Service Area</th>
<th>Eligible Users</th>
<th>Days and Hours of Operation</th>
<th>Fare Per Trip</th>
<th>Vehicles Used</th>
<th>Funding Sources in Addition to Fares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kenosha Area Transit System (262) 653-4290</td>
<td>Public</td>
<td>Fixed route</td>
<td>City of Kenosha and portions of adjacent communities</td>
<td>General public</td>
<td>Weekdays: 5:55 a.m. to 7:30 p.m. (Every 30 minutes in the peak, 60 minutes off-peak) Saturday: 9:00 a.m. to 4:00 p.m. (Every 60 minutes)</td>
<td>Cash Fare: $1.50 - Adults $0.75 - Students $0.70 - Seniors &amp; disabled</td>
<td>47 passenger buses</td>
<td>State §85.20 Federal §5307</td>
</tr>
<tr>
<td>Metra (312) 322-6777</td>
<td>Public</td>
<td>Commuter rail</td>
<td>Service from the City of Kenosha through northern Chicago suburbs, to Chicago</td>
<td>General Public</td>
<td>Weekdays &amp; Saturdays: 5:50 a.m. to 2:15 a.m. (9 &amp; 5 daily roundtrips) Sundays &amp; Holidays: 6:50 a.m. to 2:15 a.m. (3 daily roundtrips)</td>
<td>Distance-based, $2.35-$7.05 – Cash $63.45-$190.00 – Monthly Pass $7.00 Weekend Pass</td>
<td>Intercity double-level passenger train coaches</td>
<td>Regional Transit Authority of Northern Illinois Federal §5307 Federal §5309</td>
</tr>
<tr>
<td>Western Kenosha County Transit (888) 203-3498</td>
<td>Public</td>
<td>Fixed route</td>
<td>Service between the Cities of Twin Lakes, Kenosha, Paddock, Antioch, Lake Geneva</td>
<td>General Public</td>
<td>Weekdays: 5:45 a.m. to 7:15 p.m. (6 – 7 daily roundtrips)</td>
<td>$2.00 – Adults Children age 12 and under ride free with fare-paying adult</td>
<td>5 34-passenger accessible buses</td>
<td>Federal §5311 Kenosha County Wisconsin Department of Transportation</td>
</tr>
<tr>
<td>Wisconsin Coach Lines/Coach USA (800) 236-2028 (262) 542-8861</td>
<td>Public</td>
<td>Fixed-route commuter bus</td>
<td>Service between the Cities of Kenosha, Racine, and Milwaukee</td>
<td>General Public</td>
<td>Weekdays: 5:15 a.m. to 10:30 p.m. (7 daily roundtrips) Saturday &amp; Sunday: 8:15 a.m. to 10:20 p.m. (6 &amp; 4 daily roundtrips)</td>
<td>Distance-based. Adults: $2.00 - $4.25 Students: $1.00 - $3.25</td>
<td>3 47-passenger motor coaches</td>
<td>State §85.20 Cities of Kenosha, Milwaukee, and Racine</td>
</tr>
<tr>
<td>Coach USA (same as above)</td>
<td>Private, for-profit</td>
<td>Intercity bus</td>
<td>Service between Milwaukee and Chicago; one stop at IH 94 and STH 50</td>
<td>General Public</td>
<td>Every day: 4:45 a.m. to 11:45 p.m. (15 daily roundtrips)</td>
<td>Distance-based</td>
<td>Long-distance motor coaches</td>
<td>- -</td>
</tr>
<tr>
<td>Name of Service Provider</td>
<td>Type of Provider</td>
<td>Type of Service</td>
<td>Service Area</td>
<td>Eligible Users</td>
<td>Days and Hours of Operation</td>
<td>Fare Per Trip</td>
<td>Vehicles Used</td>
<td>Funding Sources in Addition to Fares</td>
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</tr>
<tr>
<td>Discovery Transit (262) 947-0437</td>
<td>Private</td>
<td>Door-to-door, groups, community</td>
<td>Pleasant Prairie</td>
<td>Elderly Disabled</td>
<td>Weekdays: 6:30 a.m. – 6:30p.m Saturday, by appt: 10 a.m. – 4 p.m.</td>
<td>$12 per roundtrip</td>
<td>1 Accessible bus</td>
<td>Private pay Village of Pleasant Prairie</td>
</tr>
<tr>
<td>DRS Medical Transport (262) 728-9759</td>
<td>Private non-profit</td>
<td>Advance reservation, door-through-door</td>
<td>Kenosha, Western Racine, and Walworth Counties</td>
<td>General public</td>
<td>Weekdays: 8:00 a.m. – 3:00 p.m.; Saturdays: As needed Sundays: On call</td>
<td>Title 19 Medicaid reimbursement Private pay: $22.00 plus $2.00/mile</td>
<td>3 Accessible Vans</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Erickson Ambulance (262) 632-5412</td>
<td>Private</td>
<td>Advance reservation, door-through-door</td>
<td>Racine, Kenosha, Milwaukee and other long-distance destinations</td>
<td>General public</td>
<td>24 hours a day, seven days a week</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Non-accessible ambulances</td>
<td>- -</td>
</tr>
<tr>
<td>Forward Transport (262) 925-8777</td>
<td>Private, for profit</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha County and surrounding counties</td>
<td>General public</td>
<td>Monday – Saturday: 7:00 a.m. – 7:00 p.m.</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Non-accessible vehicles</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>K Town Transportation (262) 764-0377</td>
<td>Private, for-profit</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha County and surrounding counties</td>
<td>General public</td>
<td>Monday – Saturday: 6:00am – 8:00pm</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Accessible vehicles</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Paratech Ambulance (262) 559-3333</td>
<td>Private</td>
<td>Advance reservation, door-through-door</td>
<td>Racine, Kenosha, Milwaukee and other long-distance destinations</td>
<td>General public</td>
<td>24 hours a day, seven days a week</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Non-accessible ambulances</td>
<td>- -</td>
</tr>
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</table>
Table 2 (Continued)

<table>
<thead>
<tr>
<th>Name of Service Provider</th>
<th>Type of Provider</th>
<th>Type of Service</th>
<th>Service Area</th>
<th>Eligible Users</th>
<th>Days and Hours of Operation</th>
<th>Fare Per Trip</th>
<th>Vehicles Used</th>
<th>Funding Sources in Addition to Fares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kenosha County Aging and Disability Services (262) 605-6611</td>
<td>Public</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha County</td>
<td>Elderly &amp; disabled individuals</td>
<td>Weekdays: 5:55 a.m. to 7:30 p.m. Saturday: 9:00 a.m. to 4:00 p.m.</td>
<td>$1.00 each way for nutrition sites $3.00 each way for all other sites</td>
<td>Accessible vehicles</td>
<td>Private Donations Wisconsin Department of Transportation Kenosha County City of Kenosha</td>
</tr>
<tr>
<td>Care-A-Van Program (262) 658-9093 (800) 678-1559</td>
<td>Public</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha County and surrounding counties</td>
<td>Ambulatory elderly &amp; disabled individuals</td>
<td>Dependent on driver availability</td>
<td>$4.50 - less than 10 miles, plus $1.00 per additional stop $0.75 per mile for trips longer than 10 miles up to 25 miles, $0.50 per mile after that</td>
<td>Volunteers provide their own vehicles</td>
<td>Private Donations Kenosha County</td>
</tr>
<tr>
<td>Volunteer Transportation Services (262) 842-7433</td>
<td>Public</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha County</td>
<td>Participants in KAC programs</td>
<td>Weekdays: 5:55 a.m. to 7:30 p.m. Saturdays: 9:00 a.m. to 4:00 p.m. Every day (other routes): 2:45 a.m. to 10:15 p.m.</td>
<td>$3.00 co-pay</td>
<td>34-passenger accessible buses 18 14-passenger accessible buses 2 12-passenger buses</td>
<td>Federal §5310 Family Care JARC/WETAP</td>
</tr>
<tr>
<td>Kenosha Achievement Center, Inc. (262) 658-9500</td>
<td>Private non-profit</td>
<td>Fixed route, door-to-door subscription service to pick up and drop off participants</td>
<td>Kenosha County</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name of Service Provider</td>
<td>Type of Provider</td>
<td>Type of Service</td>
<td>Service Area</td>
<td>Eligible Users</td>
<td>Days and Hours of Operation</td>
<td>Fare Per Trip</td>
<td>Vehicles Used</td>
<td>Funding Sources in Addition to Fares</td>
</tr>
<tr>
<td>--------------------------</td>
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</tr>
<tr>
<td>LJH Ambulance (262) 658-4422</td>
<td>Private, for-profit</td>
<td>Advance reservation and on demand, door to-door for medical activities</td>
<td>Kenosha, Racine Milwaukee and other long distance destinations</td>
<td>General public</td>
<td>Every day, 24 hours a day</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>Non-accessible ambulance</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Medix (800) 236-1077</td>
<td>Private, for-profit</td>
<td>Advance reservation, door-to-door</td>
<td>Kenosha, Racine, Walworth and other long distance destinations</td>
<td>General public</td>
<td>Weekdays: 6:00 a.m. – 6:00 p.m.</td>
<td>Private pay: $27.00 for first 5 miles, then $3.25 per mile one-way</td>
<td>Accessible vans</td>
<td>- -</td>
</tr>
<tr>
<td>Recovery Medical Transport (262) 939-5542</td>
<td>Private, for-profit</td>
<td>Advance reservation, door-to-door non-emergency and medical activities</td>
<td>Racine, Kenosha and Milwaukee Counties</td>
<td>General public</td>
<td>Weekdays: 7:00 a.m. – 5:00 p.m. Saturdays: As needed Sundays: As needed</td>
<td>Title 19 Medicaid reimbursement Private pay: $35.00 for first 5 miles, then $2.00 per mile one-way on weekdays and $50.00 for first 5 miles, then $2.00 per mile one-way on weekends</td>
<td>2 Wheelchair accessible vans</td>
<td>Title 19 Medical Assistance</td>
</tr>
<tr>
<td>Southport Transportation (262) 564-8363</td>
<td>Private for-profit</td>
<td>Advance reservation, door-through-door</td>
<td>Kenosha County</td>
<td>General public</td>
<td>Seven days a week, including holidays: 5:00 a.m. to 10:00 p.m.</td>
<td>Private pay and Title 19 Medicaid reimbursement</td>
<td>28 Mini vans</td>
<td>Title 19 Medical Assistance</td>
</tr>
</tbody>
</table>

*aService provided by Kenosha Achievement Center, Inc.*

*bRecruitment of volunteer drivers and service scheduling contracted from Kenosha Area Family and Aging Services, Inc.*

*Source: SEWRPC*
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IV. ASSESSMENT OF TRANSPORTATION SERVICES AND IDENTIFICATION OF UNMET TRANSPORTATION NEEDS

Although some transportation needs can be understood by examining how current transportation providers meet the needs identified in Census data, maps, and other sources of demographic data, many of the needs can only be understood through direct dialogue and communication from agencies and individuals that provide or rely on transportation services. A wide range of individuals and agencies with an interest in transportation in the Region and County were invited to participate in two meetings to assist in the development of the Coordination Plan (see Appendices A, B, and C). At both meetings, Commission staff presented maps and data similar to those presented in the first three sections of this Coordination Plan. The first meeting included participants from across the Region, who were divided into fourteen small groups of six to eight people each. Groups were assigned so that each group would have members from multiple counties in the Region.

The small groups went through an evaluation exercise in which they assessed how well current transportation services meet the need of residents to travel between counties in the Region. This evaluation of existing services was based on: area served; days and hours of operation; fares; eligibility requirements for the service; vehicle accessibility for wheelchairs; customer service; reservation wait time; and ease of finding information on services. Following this task, they were asked to use the results of their assessment to guide the development of a list of unmet transportation needs.

A summary of the key findings of the small group regional assessment and the identification of unmet regional transportation needs appears below in no particular order.

**Unmet Needs for Travel between Counties**

- Lack of coordination in the distribution of information on existing services across the Region.

- Limited transportation options between counties for travel to medical centers, including veterans traveling to Veterans Administration medical facilities in Milwaukee and Northern Illinois.

- Lack of public transit or other transportation services connecting unemployed or underemployed individuals to opportunities in suburban employment areas and connecting businesses to potential employees.

- Lack of a regional transit authority to provide and coordinate transit and paratransit services across county borders.

- Lack of coordination between transit agencies on fares and service hours, increasing customer inconvenience.

- Limited coordination between paratransit services in adjacent counties.

- Lack of eligibility reciprocity for county-managed human services transportation programs in the Region.

- Lack of transportation services for travel from suburb to suburb.

- Lack of coordination between the implementation of the Region’s transportation plan and entities involved in economic development in the Region.

Both meetings addressed travel needs within Kenosha County. In the first meeting, a second set of small group discussions occurred, where participants sat at a table with other attendees from the same county to perform a similar assessment of how well current services meet the needs of residents. A second meeting was held in City of Kenosha to gather additional input from participants on the unmet travel needs within Kenosha County. A summary of the key findings of the assessment and the identification of unmet regional transportation needs from both meetings appears below in no particular order.
Unmet Needs for Travel within Kenosha County

- Lack of a dedicated funding source separate from the property tax levy to provide the level of financial assistance necessary to address existing and future public transportation needs in the County. In recent years, state and federal funding, which provides the majority of the subsidy for transit services, has been decreasing. Since 2006, the State has imposed limits on the amount that local property tax levies can increase, while shared revenue from the state to cities continues to decrease. The levy limits have placed significant pressure on local budgets.

- Lack of weekend transportation services. Western Kenosha County Transit does not operate on weekends; Kenosha Area Transit System does not operate on Sundays and operates limited service on Saturdays; many other smaller service providers do not offer service on weekends.

- Lack of evening and night transportation services. Kenosha Area Transit System does not operate weeknights after 7:30 p.m. and Saturday evenings after 4:00 p.m.; Western Kenosha County Transit does not operate weekday evenings or weekends.

- Lack of adequate transportation for employees, in both service area and hours:
  - Kenosha Area Transit System does not have adequate service to work sites and retail centers like Prime Outlets or the LakeView Corporate Park, both in Pleasant Prairie.
  - Retail employees who work until 9:00 p.m. on weekdays and Saturdays or who work on Sundays, and second- and third-shift employees of distribution and manufacturing companies cannot use the Kenosha Area Transit System for work travel.

- Lack of public awareness and education on the available transportation options.

- Lack of private specialized medical vehicle transportation providers with wheelchair-accessible vehicles based in Kenosha County who are willing to serve short trips for medical needs.

- Lack of specialized medical vehicle transportation providers who can serve rides without lengthy advance reservation requirements; for example, for patients who are discharged from a hospital with less than 24 hours notice.

- Limited transit service for the general public outside of the City of Kenosha.
V. STRATEGIES TO ADDRESS UNMET NEEDS

This Coordination Plan presents two types of strategies for Kenosha County to consider in addressing the identified transportation needs in the County. The first section is a list of Federal and State funding programs that support public transportation services. The second section includes strategies that were identified by participants in the second meeting for the development of the Coordination Plan.

Financial Strategies: Federal and State Funding Programs

Descriptions of the Federal and State programs that provide financial assistance for public transportation services and which could be used in Kenosha County are illustrated in Tables 3 and 4.

Table 3
FEDERAL TRANSIT ADMINISTRATION FUNDING PROGRAMS ADMINISTERED BY THE WISCONSIN DEPARTMENT OF TRANSPORTATION WHICH COULD BE USED IN KENOSHA COUNTY*

<table>
<thead>
<tr>
<th>Program</th>
<th>Type</th>
<th>Target Rider</th>
<th>Eligible Applicants</th>
<th>Local Share (approx.)</th>
<th>Statewide Funding Level (approx.)</th>
<th>Application Cycle</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 5307</td>
<td>Operating &amp; Capital</td>
<td>Public in urbanized areas (&gt;50,000)</td>
<td>Local public bodies</td>
<td>50% of project deficit</td>
<td>$46.7 million</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State aid (s. 85.20) to cover approximately 55% of operating expenses in urbanized areas</td>
</tr>
<tr>
<td>Section 5309</td>
<td>Capital</td>
<td>Public</td>
<td>Local public bodies with Urban Public Transit Systems</td>
<td>20% of total costs</td>
<td>N/A</td>
<td>Capital requests are competitively granted by the FTA</td>
<td>For fixed guideway transit capital investments</td>
</tr>
<tr>
<td>Section 5310</td>
<td>Capital</td>
<td>Elderly &amp; Disabled</td>
<td>Primarily non-profits, but can be local public bodies, if non-profit is not readily available</td>
<td>20% of total costs</td>
<td>$4.5 million</td>
<td>Biennial (application released in fall)</td>
<td>Combined with State funds (s.85.22)</td>
</tr>
<tr>
<td>Section 5311</td>
<td>Operating &amp; Capital</td>
<td>Public in areas &lt;50,000 in population</td>
<td>Local public bodies</td>
<td>Operating – 50% of project deficit Capital - 20% of total costs</td>
<td>$15.6 million</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State aid (s. 85.20), to cover approximately 60% of operating expenses in non-urbanized areas</td>
</tr>
<tr>
<td>Section 5316 (JARC)</td>
<td>Operating &amp; Capital</td>
<td>Low-income workers &amp; reverse commuters</td>
<td>Local public bodies, non-profits, metropolitan planning organizations</td>
<td>Operating – 50% of project deficit Capital - 25% of total costs</td>
<td>N/A</td>
<td>Annual (WETAP application released in early fall)</td>
<td>Combined with State funds (TEAM, ETA) under the WETAP program, which reduces the local share to 25% of operating project costs</td>
</tr>
<tr>
<td>Section 5317 (New Freedom)</td>
<td>Operating &amp; Capital</td>
<td>Individuals with Disabilities</td>
<td>Local public bodies, non-profits, and private operators of public transit services</td>
<td>50% of project deficit</td>
<td>N/A</td>
<td>Annual (application released in early fall)</td>
<td>Combined with State Division of Vocational Rehabilitation Funds to lower local share of rural projects</td>
</tr>
<tr>
<td>Section 5337</td>
<td>Capital</td>
<td>Public</td>
<td>Local Public Bodies</td>
<td>20% of total costs</td>
<td>$0.8 million</td>
<td>Annual (application released in early fall)</td>
<td>Capital funds for the maintenance of fixed guideway transit and transit that operates in HOV lanes</td>
</tr>
<tr>
<td>Section 5339</td>
<td>Capital</td>
<td>Public</td>
<td>Local Public Bodies</td>
<td>20% of total costs</td>
<td>$6.1 million</td>
<td>Annual (application released in early fall)</td>
<td>Capital funds for the replacement and repair of buses and bus facilities</td>
</tr>
</tbody>
</table>

*Due to the new federal transportation reauthorization bill (MAP-21) enacted in July 2012, certain programs listed in this table will not be available after 2013. FY 2012 funds remain from the previous transportation act to provide funding for Sections 5316 and 5317 in 2013, but following that granting process, JARC (Section 5316) funding may no longer be available to non-profits (as that program has been rolled into Sections 5307 and 5311) and New Freedom (Section 5317) is combined with Section 5310 to create the new Enhanced Mobility of Seniors and Individuals with Disabilities program. Under MAP-21, Section 5310 funding is available to local public bodies in addition to non-profits. Source: Wisconsin Department of Transportation and SEWRPC.
More information on Federal and State funding programs can be found on WisDOT’s website (http://www.dot.wisconsin.gov/localgov/transit/index.htm). In addition to the Federal and State programs shown in Tables 3 and 4, which are aimed primarily at providing transportation services, various human-service funding programs and block grant programs can be used for transportation services.

Prioritized Strategies to Address Unmet Needs
Attendees of both Coordination Planning meetings were asked to consider strategies to address the unmet needs that they had already identified. At both meetings, Commission staff provided information on strategies proposed in the 2008 Coordination Plans to illustrate potential strategies to improve transportation service.

During the first meeting, small groups were asked to use their previously created list of unmet transportation needs for the Region to guide their development of strategies, and then each group informed the remainder of the participants at the meeting of their suggested strategies. After some discussion, participants were asked to vote on their preferred strategies to address the Region’s unmet transportation needs, which led to the creation of the following prioritized list of strategies.

### Strategies for Addressing Unmet Travel Needs between Counties

1. Establish a regional transit authority with a dedicated funding source.

2. Create a staffed call center for information about all public transportation and human services transportation. This call center could be built from the existing Southeast Wisconsin Transit Systems marketing partnership, and coordinated with an effort to increase education and outreach to the public.

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*Due to the new federal transportation reauthorization bill (MAP-21) enacted in July 2012, certain programs listed in this table may not be available after 2013. FY 2012 funds remain from the previous transportation act to provide funding for TEAM and ETA in 2013, but following that granting process, program modifications or eliminations may be made by the Wisconsin Department of Transportation.*

**Source:** Wisconsin Department of Transportation and SEWRPC.
3. Until a regional transit authority is established, improve and strengthen services that cross county lines to increase job access transportation. Target new services between areas of high unemployment and job centers.

4. Increase non-urgent medical transportation options for individuals not eligible for Medicaid.

5. Increase the availability of Demand Response services outside of Milwaukee, Ozaukee, and Washington Counties.

6. Consolidate functions and share resources among transportation providers. Some potential areas to share or consolidate include:
   a. Consolidated call center for trip reservations or scheduling
   b. Shared operating or support services, such as software, driver training, or drug testing programs

7. In lieu of a regional transit authority, the State should develop rules, policies, and procedures to guide the development and operation of local transit systems, which local transit systems would be required to follow.

8. Require memorandums of agreement or understanding between transit agencies to provide service across county borders as a stipulation for receiving state transit assistance.

9. Create a risk pool for specialized medical transportation providers to address cost issues with liability insurance.

10. Increase funding for mobility managers to assist them in coordinating across county lines, and create a liaison to coordinate all mobility managers in the region.

11. Establish consistent fare structures, eligibility requirements, and service hours for similar types of service in all counties. This will increase clarity and understanding by the public concerning services and how to use them.

12. Purchase new vehicles for transportation services, such as accessible vans or buses for wheelchair passengers.

Both meetings developed a list of strategies for addressing Kenosha County’s unmet intra-county travel needs. In the first meeting, a second set of small group discussions occurred, where participants sat at a table with other attendees from the same county to follow up their identification of unmet needs with a list of strategies to address those needs. The second meeting held in City of Kenosha to gather additional input from participants resulted in this prioritized list of strategies that the participants believed were appropriate for Kenosha County.

**Strategies for Addressing Unmet Travel Needs within Kenosha County**

1. Increase coordination between municipalities within the County to allow transportation services to better cross municipal borders.

2. Improve access to information on transportation services. Some ways to improve the dissemination of information include:
   a. Implement a travel training program for potential users of the fixed-route services offered by the City and County of Kenosha.
   b. Train social workers or counselors who work with potential users to educate them about the available transit services.
   c. Develop a coordinated call center providing information on all transportation services within the County.
   d. Improve signage for the fixed-route services offered by the City and County of Kenosha. For example, including a telephone number to call to obtain information would be beneficial.
   e. Develop a marketing campaign to increase awareness of the available City and County transit services.

3. Establish subsidized public shared-ride taxi services to provide demand-responsive
transit service, especially in the more rural areas of the County.

4. Improve the convenience of transportation services. Some of the improvements that were identified included:
   a. Provide more weekend service, including Saturday evening and Sunday service for Kenosha Area Transit in the eastern portion of the County, and weekend service for Western Kenosha County Transit.
   b. Provide more frequent service for Kenosha Area Transit and Western Kenosha County Transit bus routes to reduce the wait times or scheduling problems faced by users.
   c. Expand the service areas and hours of operation of public transit services to improve transportation to work sites.
   d. Improve the accessibility of transportation services to disabled persons by using more accessible vehicles or by making general accessibility improvements such as curb cuts and accessible signage at bus stops.
   e. Consider implementing low-cost bus passes based on rider income, and funded through additional revenue gained by placing advertising on the exterior of buses.

5. Discuss with employers or business parks the possibility of providing the local share of transit expenses for service to their businesses.

6. Establish automobile loan and repair programs for low-income workers who cannot use public transportation to get to jobs. For example, the Kenosha Achievement Center has the used cars it receives repaired by mechanics and sold to low-income individuals through an automobile loan and repair program.
VI. PLAN IMPLEMENTATION

Attendees of both Coordination Planning meetings were also asked to consider who should be responsible for implementing each of the identified strategies. Some of the potential responsible parties that the Kenosha County participants identified are listed below.

Kenosha County

- The County is responsible for implementing any service improvements to the Western Kenosha County Transit or the elderly and disabled demand-response service.
- Implementation of any coordinated call center for information on transportation services would be the responsibility of the County.
- A transportation coordinating committee could be established to guide the implementation of the proposed coordination strategies.

City of Kenosha

- The City would be responsible for implementing any service improvements to Kenosha Area Transit, including working with other local municipalities and businesses to extend service outside of the City.
- The establishment of an income-based low-cost bus pass funded by additional revenues from advertising would be the responsibility of the City.
- Any coordination with other transit service providers in the region to unify fare policy and create more uniform service hours would be the responsibility of the City of Kenosha and Kenosha Area Transit.

Mobility Managers

- Enhancing the education and marketing of travel training, to inform potential users of Kenosha Area Transit of the availability of fixed-route services is the responsibility of the County’s two mobility managers.

All Parties

- All interested parties, including the City, County, and other municipalities, should advocate for increased transit funding, including State funding and the establishment of dedicated funding for public transportation.
APPENDICES
In addition to those listed below the County Executive, Chair of the County Board, Mayor, Village President, and Town Chair of each county and municipality in the Region were also invited to the meetings.

KENOSHA COUNTY

Valjean Abrahamson ........................................... Assistant Transportation Manager, Kenosha Achievement Center, Inc.
Char Adams ................................................................. Senior Administrator, Washington Manor
Bryan Albrecht .......................................................... President, Gateway Technical College
Steve Anderson ............................................................. Chief Executive, DRS Medical Transport
Doug Bartz ................................................................. Job Center Manager, Kenosha County Job Center
Sarah Beck ................................................................. Kenosha Coordinator, Day Break Program
Ethan Bickle ............................................................... Vice President of Ambulance Services, Midwest Medical, Inc.
Gary Brown ............................................................... Executive Director, Kenosha Area Family and Aging Services, Inc.
Doris Carnahan ...................................................................... Citizen
Helen Cox ................................................................... Aurora Medical Center
Rachel DeWildt .............................................................. Information and Assistance Coordinator, Kenosha County Aging and Disability Resource Center
Michelle Dolnik ............................................................ Mobility Manager, Kenosha Area Transit
Kim Egan ........................................................................ Social Services, Claridge House
Armeetrice Ellerman ......................................................... State of Wisconsin Office for the Blind and Visually Impaired
Bill Erickson ................................................................. Special Projects Manager, Kenosha County Job Center
Carolyn Feldt ................................................................. Manager, Elder & Disability Services, Kenosha County Department of Human Services
Julie Ferraro ................................................................. Supervisor, Division of Vocational Rehabilitation
Marla Fischer ................................................................. Social Worker, St. Catherine's Kidney Center
Adelene Greene .............................................................. Director Workforce Development, Kenosha County Department of Workforce Development
Derrell Greene ................................................................. Director, Veterans Service Office
Terry Helton ........................................................................ LIH Ambulance
Marieta Huff ................................................................. Congregations United to Save Humanity
Ron Iwen ................................................................... Director of Transportation, Kenosha Area Transit System
Denise Jacob ................................................................. Director, Kenosha Senior Citizens Center
Diana Jaeger .................................................................. Director, Westosha Community Center
John Jansen ........................................................................ Director, Kenosha County Department of Human Services
LaVerne Jaros ................................................................. Director, Kenosha County Aging and Disability Resource Center
Ed Jenkins ........................................................................ Citizen
Linda Johnson ................................................................. Coordinator, Day Break Program
Susan Koehn ................................................................. Coordinator, Southeastern Wisconsin Workforce Development Agency
Kurt Kowalski .................................................................. Director, Recovery Medical Transport
Annette Krause ............................................................... Kenosha County Aging and Disability Resource Center
Joann Kuehl ................................................................. Supervisor, Community Care, Inc.
Debbie Lamb .................................................................. Administrator, Kindred Nursing and Rehab Center - North
Jaymie Laurent ............................................................. Social Worker, United Hospital System
Karen Lockwood ................................................................ Citizen
Donna Menarek ................................................................ Outreach Coordinator, Society's Assets
KENOSHA COUNTY (cont.)

Diana Mengo ........................................................................................................ Coordinator, Day Break Program - Bristol
Joyce Mitchell ........................................................................................................ Director, St Joseph’s Adult Day Care
Shanon Molina ........................................................................................................... Society's Assets, Inc.
Mike Nardi ................................................................................................................... Owner, Southport Transportation, Inc.
Diane Nichols ........................................................................................................... Administrator, Kindred Healthcare South (Sheridan Medical Complex)
Karen Olufs .............................................................................................................. Director of Independent Living, Society's Assets, Inc.
Lynda Orsburn .......................................................................................................... Owner, Knowntown Transportation, Inc.
Fran Petrick .............................................................................................................. Director, Brookside Care Center
Sharon Pomaville ........................................................................................................ Sharing Center
Bob Prudon ............................................................................................................... Owner, Southport Transportation
Cheryl Roberts .......................................................................................................... Director of Nursing, Claridge House
Sue Roknic ................................................................................................................... Disability Benefit Specialist, Mental Health Aging and Disability Resource Center
Colleen Sandt .............................................................................................................. Administrator, Grande Prairie Health and Rehabilitation Center
Helen Schultz .............................................................................................................. Resident Manager, Silvercrest Apartments
Barbara Tenuta ........................................................................................................... Volunteer Escort Service, Kenosha Area Family and Aging Services, Inc.
Lisa Thompson ........................................................................................................... Citizen
Jim Truchan ................................................................................................................ Kenosha County Department of Disability Services
Carol Wilke ............................................................................................................... Acting Director, Lakeview RecPlex
Paula Williams ........................................................................................................... Executive Director, Kenosha Achievement Center, Inc.
Erin Winch .................................................................................................................. Director of Therapeutic Recreation, Village of Pleasant Prairie
Lauren Zeilsdorf ........................................................................................................... Director Of Meals On Wheels, Kenosha Area Family and Aging Services, Inc.
Representative ........................................................................................................... Forward Transport, Inc.

MILWAUKEE COUNTY

Joe Alaka ...................................................................................................................... Phase II Care Transport, Inc.
Rhulene Artis ............................................................................................................. All Care Transportation, LLC
Tony Baex .................................................................................................................... Director, Council for the Spanish Speaking
Stephanie Baker ........................................................................................................... First Transit, Inc.
Barbara Bechtel ......................................................................................................... Director, Milwaukee County Department on Aging
Barbara Beckert .......................................................................................................... Office Director, Disability Rights of Wisconsin
Kelly Blaschke ............................................................................................................ Vice President, Maximus
Dan Boehm ................................................................................................................ Director of Administration, Milwaukee County Transit System
Azie Bonds .................................................................................................................. V.E. Carter Development Group
Sue Braden ............................................................................................................... Member, Wauwatosa Senior Commission
Stacy Brooks .............................................................................................................. TLC, Inc
Patrick Brown .......................................................................................................... Executive Director, Badger Association of the Blind and Visually Impaired
Robin Buchmeier-Marrero ......................................................................................... Life Navigators, Inc.
Chakaris Buckley-Marshall ......................................................................................... Executive Assistant, Center for Veterans Issues
Earl Buford ................................................................................................................. Executive Director, Wisconsin Regional Training Partnership
Michael Carter ........................................................................................................... Chief Executive Officer, V.E. Carter Development Group
Carey Cohen ............................................................................................................. Transportation Coordinator, Jewish Community Center
Lea Collins-Worachek .............................................................................................. WDA 2 Director,
Department of Workforce Development - Division of Vocational Rehabilitation
Hector Colon ................................................................................................................ Director, Milwaukee County Health and Human Services
Abdul-Rashab Diaad ................................................................................................. Business Manager, Mt. Castle Corporation
Ricardo Diaz .............................................................................................................. Executive Director, United Community Center
John Doherty ............................................................................................................. Transit Express, Inc
Brian Dranziki .......................................................................................................... Interim Director,
Milwaukee County Department of Transportation and Public Works
Peg DuBord ................................................................................................................. CEO and President, Transitional Living Services, Inc.
Jim Duff ...................................................................................................................... Acting Director, Veterans Service Office
MILWAUKEE COUNTY (cont.)

Ella Dunbar .................................................................................... Ways to Work, Social Development Commission
Dawn Gelle ................................................................................ Vice President, Policy Studies-Job Center Northwest
George Gerharz ........................................................................... Allied Community Solutions
Catherine Girard ........................................................................... Vice President of Development, Goodwill Industry of Southeast Wisconsin
Lloyd Grant, Jr. ............................................................................. Managing Director, Milwaukee County Transit System
Kim Grove .................................................................................... American Cancer Society- Milwaukee Division
Michael Gutowski ........................................................................ District Coordinator, Milwaukee Public Schools - Division of Special Needs
Darlene Hall ................................................................................ Mobility Manager, Milwaukee County Transit System
Daniel Haney ................................................................................ Community Care, Inc.
Todd Honeyager ........................................................................... Penfield Children's Center
LaPricia Hooks ............................................................................. Kadyn's Transportation, Inc.
Jeanne Hossenlopp ........................................................................ Vice Provost for Research and Dean of the Graduate School, Marquette University Graduate School

Marlena Jackson .......................................................................... E & D Transportation, Inc.
Dorothy Jackson ............................................................................. Milwaukee County Health and Human Services
John Kaminsky ............................................................................. Chief of Operations, Third District Community Justice Center
Linda Marie Kelly .......................................................................... Citizen
Kathy Kemnitz ............................................................................. Transportation Coordinator, Children's Hospital of Wisconsin - Family Services
Tom Kenney ................................................................................ Mobility Manager, Milwaukee County Transit System
Shiela Knox ................................................................................... Director, Milwaukee Job Service District, Department of Workforce Development

Leslie LaBonte ............................................................................. Program Development Director, Badger Association of the Blind and Visually Impaired
Terry Love ..................................................................................... Wilders Transport, Inc.
Geri Lyday ..................................................................................... Disability Services Division Administrator, Milwaukee County Health and Human Services
Morgen McClelland ..................................................................... Director, United Migrant Opportunity Service

Lupe Martinez ................................................................................ First Transit, Inc.
John Miller .................................................................................. CEO and President, Goodwill Industry of Southeast Wisconsin
Robert Miranda ............................................................................ Executive Director, Esperanza Unida, Inc.

Dan Misch .................................................................................... Supervisor, Curative Care Network
Matthew Mueller ........................................................................ Director of Government Funding, Ways to Work
Katherine Murphy ........................................................................ Aurora Healthcare - Transportation Services
Don Natzke .................................................................................... Executive Director, Milwaukee County Office for Persons with Disabilities
Kristin Neitzel ................................................................................ Director, Children's Hospital of Wisconsin - Family Services
Ubalvo Nieves ................................................................................ Milwaukee Center for Independence

Judi Parmeter ................................................................................ Chair, Wauwatosa Senior Commission
Mattie Payne ................................................................................ Vice Chair, Milwaukee County Commission on Aging
Paula Penebaker ........................................................................... CEO, YWCA of Greater Milwaukee
Carmela Peot ............................................................................. Paratransit Services, Milwaukee County Transit System

Mark Poffinbarger ........................................................................ Division of Vocational Rehabilitation
Gary Portenier ............................................................................. Program Planning Coordinator, Milwaukee County Department on Aging
John Possell ................................................................................ Fiscal Director, Milwaukee Careers Cooperative
Linda Ragland ................................................................................ DCS Transport, Inc.
Mario Reed ................................................................................ United Migrant Opportunity Service
Mazen Rezk ................................................................................ Manager, City Wide Transit Cooperative
Richard Robbins ........................................................................ Audio Services Coordinator, Audio & Braille Literary Enhancement
Sylvia Rutledge ............................................................................ Exact Transport, LLC
Dennis Ryan ................................................................................ Contract Specialist, Milwaukee County Department on Aging-Family Care
Bob Sayner ................................................................................ Community Advocates

Krista Scheel .............................................................................. Program Director, Alzheimer's Association - Southeastern Wisconsin Chapter
MILWAUKEE COUNTY (cont.)

Mary Schinkowitch ................................................................. Assistant Director, Independent Living Program, United Cerebral Palsy of Southeast Wisconsin
Sheri Schmit ............................................................. Southeast Urban Planning Manager, Wisconsin Department of Transportation
John Schnabl .............................................................. Director, Southeastern Wisconsin Area Agency on Aging
Lee Schulz ............................................................................ Executive Director, Independence First
Cynthia Simpson ............................................................ Administrator, House of Jabez, LLC
Mary Smarelli ....................................................................... President, Transit Express, Inc.
Kenneth Smith ....................................................................... Smith Transportation, LLC
Bill Solberg ......................................................................... Community Services, Columbia - St. Mary's Hospital
Meg Steimle ..................................................................... Outreach Specialist, Children's Hospital of Wisconsin
Donald Sykes ................................................................... President/CEO, Milwaukee Area Workforce Investment Board
Rocco Vento ........................................................................ First Call Medical Staffing
Johnny Walker ....................................................................... J.W. Transport, LLC
Jessie Weathersby ........................................................ Service Coordinator, Lutheran Social Services Of Wisconsin
Andrea Weddle-Henning ........................................................ Transportation Planner, Milwaukee County Department of Transportation and Public Works
Linda Wiedmann .............................................................. Meda-Care Ambulance Service
Nichole Yunk ........................................................................ Director, Center for Driver's License Recovery & Employability, Milwaukee Area Technical College
Nathan Zeiger ........................................................................ Executive Director, Bell Therapy, Inc.
Representative ............................................................. Mi Familia Counseling Center
Representative ............................................................. Wheaton Franciscan Healthcare
Representative ............................................................. Able Care Transport, Inc.
Representative ............................................................. Action Transport Service, Inc.
Representative ............................................................. Adams Transportation, Inc.
Representative ............................................................. Always In Motion, Inc.
Representative ............................................................. Amera-Care Transport, Inc.
Representative ............................................................. American United Taxi Company, Inc.
Representative ........................................................... B and H Transportation, Inc.
Representative ............................................................. Big Tao & Associates, Inc.
Representative ............................................................. Blessed & Qualified Transportation, LLC
Representative ........................................................ Countryview Transport, Inc.
Representative ........................................................ Curative Transportation Services, Inc.
Representative .......................................................... Dependable Express, LLC
Representative ........................................................ Destiny Transport Service, Inc.
Representative ........................................................ Ester Care Transportation, Inc.
Representative ........................................................ FH & C Supportive Living Care, Inc.
Representative ........................................................ Go-Kay Care Transport, Inc.
Representative .............................................................. Hope Transport, Inc.
Representative ........................................................ Lavell's Transportation, Inc.
Representative .............................................................. Let it Ride Transport, Inc.
Representative ........................................................ M Transport, Inc.
Representative ...................................................... Quality of Life Services, Inc.
Representative ........................................................ S J Transportation, Inc.
Representative .............................................................. The Only Way Transport, Inc.
Representative ........................................................ Three Wheel Scooter Care, Inc.
Representative .............................................................. Todd Transit, Inc.
Representative ............................................................... Trumed Transport Service, Inc.
Representative ................................................................. VA Transportaion, Inc.
Representative ................................................................. Your Transportation Company, Inc.
OZAUKEE COUNTY

Dave Balester .................................................. Ohana Ambulance and EMS, Inc.
Steve Bornstein ........................................... Director, American Red Cross - Greater Milwaukee Chapter
Kenneth Brown .................................................. Veterans Service Office
Robert Dreblow ........................................... Highway Commissioner, Ozaukee County Highway Department
Merideth Dressel ........................................ WDA Director, Workforce Development Area 3
Eileen Engl ................................................ Adult Services Supervisor, Ozaukee County Human Services
Cheri Farnsworth ........................................ Executive Director, Ozaukee Family Services
Mary Ferrell ................................................... Ozaaukee Aging and Disability Resource Center
Barbara Fischer ........................................ Executive Director, Advocates of Ozaukee
Shea Halula .................................................. Executive Director, Starting Point of Ozaukee (Ozaukee Council)
Dan Haney ...................................................... Community Care, Inc.
Robert Haupt ........................................... Director, Ozaukee County Human Services
Jo Heckenbach ............................................. COPE Services, Inc.
Cindy Helm ..................................................... President, Ozaaukee County Arc, Inc.
Mary Kay Howie ............................................ Lutheran Social Services - Mequon
Catherine Kiener ........................................... Director, Port Washington Senior Center
Carol LaFontaine ........................................... Senior Supervisor, Cedarburg Senior Center
Mike Lappen ................................................... Behavioral Health Manager, Ozaukee County Human Services
Craig Modahl ................................................. Balance, Inc.
Rachel Pantaleo ............................................... Economic Support, Ozaukee County Social Services
Stephanie Phillips ........................................... President, Community Comfort Transport
Michelle Pike ............................................... Director, Ozaaukee Aging and Disability Resource Center
Suzanne Plant ................................................ Manager-Specialized Transport Services, Inc., Ozaaukee County Shared Ride Taxi
Reni Ratke .................................................. Executive Director, Ozaaukee County Family Enrichment Center
John Schnabl .......................................... Director, Southeastern Wisconsin Area Agency on Aging
Bill Solberg ................................................. Community Services, Columbia - St. Mary's Hospital
Maureen Squire ........................................ Executive Director, Interfaith Caregivers of Ozaukee County
Hoyt Stastney ................................................... Director, Family Sharing of Ozaukee County
Boyd Stoffell ................................................ Owner, Transtar Medical Transport, Inc.
Carol Stuebe .................................................. Director, Portal Industries, Inc.
Jason Wittek .................................................. Transit Superintendent, Ozaukee County Transit Services
Representative .............................................. ASAP Transportation, Inc.
Representative .............................................. Hi Tech Care Transport, Inc.
Representative .............................................. L & W Transportation, Inc.
Representative .............................................. Med Group Transportation, Inc.

RACINE COUNTY

Reid Aaron .................................................. Commandant, Wisconsin Veteran's Home - Union Grove
Julie Anderson ........................................... Director, Racine County Department of Planning and Development
Beverlee Baker .................................................. UW Extension
Karen Bayer ........................................ Executive Director, Racine Association of Manufacturers and Commerce
Sarah Brossard-Street .................................. Mobility Manager, Racine County Human Services
Emily Capelle ................................................ Goodwill Industries of Southeastern Wisconsin
Bruce Davis ........................................... Director, Retired and Senior Volunteer Program of Racine County (RSVP)
Jonathan Delagrave ....................................... Human Services Director, Racine County Human Services
Bobby Dyson .................................................. Fulfilling a Need
Sandy Engel .................................................. Executive Director, The ARC of Racine County
Rebecca Ewald .............................................. Village Administrator, Village of Waterford
Ninna Frank .................................................. Outreach Specialist, Racine County Aging and Disabilities Resource Center
Debby Ganaway ........................................... Executive Director, National Alliance on Mental Illness - Racine
RACINE COUNTY (cont.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marty Garb</td>
<td>General Manager, First Transit, Inc.</td>
</tr>
<tr>
<td>Molly Gilgenbach</td>
<td>Goodwill Industries of Southeastern Wisconsin</td>
</tr>
<tr>
<td>Michelle Goggins</td>
<td>Director, Racine County Aging and Disabilities Resource Center</td>
</tr>
<tr>
<td>Terri Gray</td>
<td>Executive Director, Greater Union Grove Area Chamber of Commerce</td>
</tr>
<tr>
<td>Geoffrey Greiveldinger</td>
<td>Chief of Staff, Office of County Executive</td>
</tr>
<tr>
<td>Debra Harris</td>
<td>Citizen</td>
</tr>
<tr>
<td>Sherry Hartog</td>
<td>Women's Resource Center</td>
</tr>
<tr>
<td>Karolyn Hermes</td>
<td>Supervisor of Hospital Social Services, Wheaton Franciscan Health Care - All Saints</td>
</tr>
<tr>
<td>Tamarin Heyward</td>
<td>President, Racine Interfaith Coalition</td>
</tr>
<tr>
<td>Pamela Higgenbottom</td>
<td>First Transit, Inc.</td>
</tr>
<tr>
<td>Dawn Jardee</td>
<td>Transportation Coordinator, Western Racine County Special Education Cooperative</td>
</tr>
<tr>
<td>Adela Kneupple</td>
<td>Racine County Human Services</td>
</tr>
<tr>
<td>Tom Knitter</td>
<td>President, Racine County TRIAD</td>
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<tr>
<td>John Kramer</td>
<td>Chief, DRS Medical Transport, Inc.</td>
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<tr>
<td>Tom Kramer</td>
<td>Town Business Manager/Treasurer, Town of Norway</td>
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<tr>
<td>Bonnie Lee</td>
<td>Chairperson, iTN Racine County</td>
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<tr>
<td>Bill Lee</td>
<td>Racine County Opportunity Center</td>
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<tr>
<td>Susanne Malectic</td>
<td>Senior Resource Coordinator, Aurora Burlington Clinic</td>
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<tr>
<td>Dave Martin</td>
<td>Leadership Racine/QPS Companies</td>
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<tr>
<td>Perry Mueller</td>
<td>Community Care Organization</td>
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<tr>
<td>Al Nelson</td>
<td>CEO, Erickson Ambulance, Inc.</td>
</tr>
<tr>
<td>Janet Nixon</td>
<td>Veterans Center</td>
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<tr>
<td>Alice Oliver</td>
<td>Manager, Workforce Development Center</td>
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<tr>
<td>Hope Otto</td>
<td>Financial Assistance Division Manager, Racine County Human Services</td>
</tr>
<tr>
<td>Mary Perman</td>
<td>Racine County Human Services, Burlington Office</td>
</tr>
<tr>
<td>Sally Pieske</td>
<td>K &amp; S Medical Transport, Inc.</td>
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<tr>
<td>Bonnie Reineke</td>
<td>The ARC Western Racine</td>
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<tr>
<td>Steven Rogstad</td>
<td>Owner, Kenson's Enterprises Senior Shuttle</td>
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<tr>
<td>Sylvia Rutledge</td>
<td>Exact Transport, LLC</td>
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<tr>
<td>Mike Schmidt</td>
<td>Director of Operations, Medix, Inc.</td>
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<tr>
<td>Bill Schoessling</td>
<td>Executive Director, Love, Inc.</td>
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<tr>
<td>Heather Smith</td>
<td>Adult Day Services Leader, Lincoln Lutheran Adult Day Services</td>
</tr>
<tr>
<td>Mary Jean Smith</td>
<td>Adult Services Division Manager, Racine County Human Services</td>
</tr>
<tr>
<td>Laura Spalding</td>
<td>Careers Industries, Inc.</td>
</tr>
<tr>
<td>Al Stanek</td>
<td>Manager, City of Racine Transit and Parking Division/Belle Urban System</td>
</tr>
<tr>
<td>Patrick Starken</td>
<td>Transportation Specialist, Racine Unified School District</td>
</tr>
<tr>
<td>Colleen Swan</td>
<td>Racine County Human Services, Burlington Office</td>
</tr>
<tr>
<td>Eric Thompson</td>
<td>President, Burlington Chamber of Commerce</td>
</tr>
<tr>
<td>Lyle Tietel</td>
<td>Tietels Transport, Inc.</td>
</tr>
<tr>
<td>Nicole Urquhart</td>
<td>Owner, Baby Express, Inc.</td>
</tr>
<tr>
<td>Jan Wiget</td>
<td>Village Administrator and Director of Public Works, Village of Union Grove</td>
</tr>
</tbody>
</table>

WALWORTH COUNTY

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elizabeth Aldred</td>
<td>Deputy Director, Walworth County Health and Human Services</td>
</tr>
<tr>
<td>Marci Barr</td>
<td>Walworth County Job Center/Dynamic Workforce Solutions, Inc.</td>
</tr>
<tr>
<td>Wendy Betley</td>
<td>Regional Services Coordinator, Alzheimer's Association</td>
</tr>
<tr>
<td>David Bretl</td>
<td>County Administrator, Walworth County Administration</td>
</tr>
<tr>
<td>Michael Cotter</td>
<td>Deputy Corp Counsel, Walworth County Land Use &amp; Resource Management</td>
</tr>
<tr>
<td>Jerry Grant</td>
<td>Chairperson, Health &amp; Human Services Board</td>
</tr>
</tbody>
</table>
WALWORTH COUNTY (cont.)

Mike Harry ................................................................. Walworth County Job Center/ Dynamic Workforce Solutions, Inc.
Patricia Heitz .......................................................... LaVigne Transportation, Inc.
Bernadette Janiszewski .............................................. Nursing Home Administrator, Lakeland Health Care Center
Jennifer Johnson ..................................................... Aurora Lakeland Medical Center
Patricia Johnson ........................................................... WDA Director, Workforce Development Area 1
Christine Jordan ........................................................ Veterans Officer, Veterans Service Office
John Kramer .......................................................... Chief, DRS Medical Transport
Colleen Lesniak ......................................................... Volunteer Organizer, Walworth County
Lori Muzatko ................................ ADRC Director, Aging and Disability Center of Walworth County
Patti O'Brien ............................................................. Volunteer Connections, Inc.
Patti Pagel ................................................................. Senior Care Project Coordinator, Aurora Health Center
Marilyn Putz ............................................................. Director, Walworth County Job Center
Sheldon D. Rock .......................................................... Delavan Taxi Services
Nancy Russell ......................................................... Chairperson, Walworth County Board of Supervisors
Kenneth Sather ........................................................... Chairperson, ADRC Governing Board
Doug Saubert ............................................................. City of Whitewater Taxi Service
John Schnabl ............................................................. OAA/Special Projects Manager, Greater Wisconsin Agency on Aging Resources, Inc.

Terry Schuerman ........................................................ Walworth County Job Center
Linda Seemeyer ......................................................... Director, Walworth County Health and Human Services
Jennifer Selz ............................................................. ADRC Supervisor, Aging and Disability Center of Walworth County
Cynthia Simonsen .................................................. Executive Director, VIP Services, Inc.
Eppy Smith ............................................................... Society's Assets, Inc.
David Thompson ....................................................... Deputy Director, Walworth County Health and Human Services
Elisabeth Watson .................................................... Director, Disabled Student Services, University of Wisconsin - Whitewater
Roger Zierfuss ........................................................ Transportation Supervisor, Walworth County Health and Human Services
Representative ............................................. A-1 Lake Geneva Limousine & Luxury Taxi, Inc.
Representative .......................................................... Brown's Cab Service, Inc.
Representative ........................................................... Cab-Care Transportation, Inc.
Representative ............................................................ Cardinal Transport Service, Inc.
Representative .............................................................. Edgerton Taxi, Inc.
Representative ............................................. Express Taxi & Limousine Service, LLC
Representative .......................................................... Lakes Area Taxi, Inc.
Representative ........................................................... Paratech Ambulance Service, Inc.
Representative ............................................................ Lake Geneva Senior Cab

WASHINGTON COUNTY

Lisa Alves ................................................................. Hartford City Taxi
Mark Baldwin ........................................................ Veterans Service Office
John Beisber .......................................................... ARC of Washington County
Michael Bloedorn .................................................. Washington County Human Services
John Bloor ............................................................... Executive Director, The Threshold, Inc.
D. J. Blum ............................................................... Program Coordinator, WOW Workforce Development
Joe Bonnett ............................................................ Care Wisconsin, Inc.
Jean Brill ................................................................. Germantown Senior Center
Mark Brunner ....................................................... Chairman, Citizen Advocacy of Washington County, Inc.
Heather Byron .......................................................... Program Specialist, Trans. & Lodging, American Cancer Society - Midwest Division
Dan Cooper ........................................................... Personalized Transportation Services
Phillip Corona ........................................................ Independence First
Andrew Dresang ........................................................ Manager of Community, Froedert Health - St. Joseph's
WASHINGTON COUNTY (cont.)

Jon Edgren.......................................................... Highway Commissioner, Washington County Highway Department
Laura Eggert..................................................Executive Director, Medical Center Foundation of Hartford
Evie Fritche...............................................................Director, Hartford Senior Center
Wes Gaedtke...........................................................Manager - FDS, West Bend Taxi
Debi Genthe...............................................................Interfaith Caregivers of Washington County
Dan Goetz..........................................................Chairperson Transportation Committee, Washington County Board of Supervisors
Mike Hermann.................................................. Director of Parks and Recreation, Hartford City Taxi
Candy Hoffman..................................................American Red Cross - West Bend Chapter
Steve Jaberg...........................................................Cedar Community
Steve Johnson......................................................Specialized Transportation Services, Inc.
T.J. Justice.......................................................... Director, West Bend Department of Community Development
Jenny Kertscher.............................................. Washington County Social Services
Maria Kikstra..........................................................Cedar Ridge Retirement Campus
Betty Kristan..........................................................Cedar Ridge Retirement Campus
Mike Krueger..........................................................President, Life Star Medical Transport
Jessica Malec..........................................................Community Care, Inc.
Amy Maurer..........................................................Froedert Health - St. Joseph's
Autumn Misko..........................................................Resource Specialist, IndependenceFirst
Julieann Nolan............................................................Economic & Community Development Executive Assistant, City of West Bend
Linda Olson..................................................Director, Washington County Aging and Disability Resource Center
Jenny Patterson..........................................................Care Wisconsin, Inc.
Mark Piotrowicz..................................................City of West Bend Taxi
John Schnabl..........................................................Director, Southeastern Wisconsin Area Agency on Aging
Mary Sherman..........................................................Advocate, Independence First
Linda Smith..................................................Community Outreach Coordinator, Community Memorial Hospital
Edward Sommers..........................................................Administrator, Samaritan Health Center
Joseph Steier III..................................................Transit Manager, Washington County Highway Department
Faye Talatzko..........................................................Consultant, Washington County Transportation - PMSI
Joy Tarkowski..........................................................Manager, Washington County Shared Ride Taxi, Specialized Transportation Services, Inc.

WASHINGTON COUNTY

Kristen Adelmund..........................................................Operations Manager, Hatch Staffing, Inc.
Beatrice Alexander..........................................................Coordinator, New Berlin Senior Taxi
Lori Bares............................................................Easter Seals Waukesha
Jane Batha..........................................................Manager, Arbor Education & Training, Inc.
Sandi Bednarski..........................................................Homes for Independent Living, Inc.
Cathy Bellovary..........................................................Director, Aging and Disability Resource Center of Waukesha County
Lisa Buchager..........................................................Assistant Director, Adaptive Community Approach Program
Shawna Burr..........................................................Director, Paragon Community Services, Inc.
Margaret Cory..........................................................Mobility Manager, Interfaith Senior Programs, Inc.
Maryann Day..........................................................Manager, ProHealth Care Special Transportation Prepaid Voucher Program
Tom Dieckelman..................................................Wisconsin Coach Lines, Inc.
John Doherty..........................................................CEO, Meda Care Vans of Waukesha
Kim Dood..........................................................All Day Taxi, Inc.
Andrew Dresang..........................................................Community Outreach Coordinator, Community Memorial Hospital
Waukesha County (cont.)

Meredith Dressel ................................................................. WDA Director, Workforce Development Area 3, Division of Vocational Rehabilitation
Kathleen Enders............................................................................... Counselor, Division of Vocational Rehabilitation
Kathy Fargo .............................................................. Chairman, Waukesha County Developmental Disabilities Advisory Committee
Kathy Gale ................................................................................. Executive Director, Interfaith Caregiving Network
Greta Hansen ...................................................................... Director, Community Action Coalition of Southcentral Wisconsin
Lori Hayes ............................................................................. Executive Director, Volunteer Center of Waukesha County
Dan Henry ............................................................................... Director, Muskego Senior Taxi
Laurie Hintz ............................................................................ Creative Community Living Services, Inc.
Jennifer Horth ........................................................................ ARCh Waukesha
Marlena Jackson .................................................................. Froedtert Hospital
Amy Jeske ............................................................................... Recreation Program Coordinator, Sussex Shuttle
Robert Johnson ........................................................................ WDA Director, Waukesha County (cont.)
Bernie Juno ............................................................................. Executive Director, Hebron House
Judith Kearns .......................................................................... Citizen
Jane Kirchhoff ......................................................................... Director, Day Services, Goodwill Industries of SE Wisconsin
Ann Lamberg ........................................................................... Care Wisconsin, Inc.
Thomas Ludka ......................................................................... Veterans Service Office
Dick Manke ............................................................................... President, Lake Country Cares Cab
Corey Martin .......................................................................... Transportation Manager, Elmbrook Memorial Hospital
Sarah Matson ........................................................................ Catholic Charities
Ruth McDowell ........................................................................ Phoenix Transportation, Inc.
Rick Meier ............................................................................... ProHealth Care Special Transportation
Kara A. Moore ......................................................................... Program Coordinator, Waukesha County Health & Human Services Volunteer Transportation Service
Karen O'Leary ........................................................................... The Hope Center in Waukesha
Debra Patterson ........................................................................ Adaptive Community Approach Program
Michael Pjevach ....................................................................... President, Wisconsin Coach Lines, Inc.
Jerry Quam ............................................................................... Curative Care Network (Ranch Community Services)
Susan Rady ............................................................................... Manager, Menomonee Falls Senior Shuttle
Pam Reetz ............................................................................... Owner, Best Cab of Waukesha, Inc.
Bruce Rohde ............................................................................... President, Oconomowoc Silver Streak
Tom Rust ............................................................................... Waukesha Cab, Inc.
Francisco Sanchez .................................................................. President, WOW Workforce Development Board
John Schnabl ........................................................................ Director, Southeastern Wisconsin Area Agency on Aging
Peter Schuler ............................................................................... Director, Waukesha County Health & Human Services
Jimmy Stephens ......................................................................... Best Cab of Waukesha, Inc.
Yvonne Steuber ......................................................................... Executive Director, United Cerebral Palsy
Colleen Teeters ........................................................................ Dungarvin Wisconsin, Inc.
Elsa Travieso ............................................................................. Program Services Assistant, WOW Workforce Development, Inc.
Steve Visocky ............................................................................ X-Pert Placement Inc.
Phyllis Wesolowski ............................................................... Coordinator, Elmbrook Senior Taxi
Jack Weber ............................................................................... Program Director, Mukwonago Seniors on the Go
Representative ........................................................................ Disabled American Veterans
Representative ........................................................................ Exact Transport, LLC
Representative ........................................................................ Lifestyles Medical & Leisure Transportation, Inc.
Representative ........................................................................ Procare Plus, LLC

* * *
## RECORD OF REGIONAL PUBLIC MEETING
### 2012 COORDINATION PLANNING IN SOUTHEASTERN WISCONSIN

**DATE:** October 16, 2012  
**TIME:** 9:30 a.m.  
**PLACE:** Harbor Lights Room  
Downtown Transit Center  
Milwaukee, WI

### PARTICIPANTS

Jane Ahl ................................................................................. Division of Special Needs, Milwaukee Public Schools  
Lisa Alves ................................................................................ Transportation Superintendent, City of Hartford Taxi  
Barb Bagles ................................................................................ Transportation Coordinator, Portal Industries, Inc.  
Lori Bares ................................................................................ Transition Services Director, Easter Seals Waukesha  
Amy Bennet ................................................................................ Associate Planner, City of New Berlin  
Latisha Birkeland ........................................................................ Planner, City of Whitewater  
John Bloor ..................................................................................... Executive Director, The Threshold, Inc.  
Sue Braden ................................................................................ Managing Director, UWM Center on Age & Community  
Sarah Brossard-Street ...................................................... Mobility Manager, Human Services Department, Racine County  
Margaret Cory ........................................................................... Mobility Manager, Interfaith Senior Programs, Inc.  
Stefanie Davis ................................................................................ Ways To Work, Inc.  
Jonathan Delagrave ................................................................... Director, Human Services Department, Racine County  
Abdul-Rashab Diaad .................................................................. Business Manager, Mt. Castle Corporation  
Michelle Dolnik ........................................................................ Mobility Manager, Kenosha Area Transit  
Brian Dranzik ............................................................................. Director of Transit Affairs, Department of Transportation and Public Works, Milwaukee County  
Ella Dunbar ................................................................................ Ways to Work, Social Development Commission  
Gary Eckstein ............................................................................ Vocational Outreach Manager, Kenosha Achievement Center, Inc.  
Brian Engelking ......................................................................... Marketing Director, Waukesha Metro Transit  
Carolyn Feldt ............................................................................. Manager, Elder & Disability Services, Department of Human Services, Kenosha County  
Don Freis .................................................................................... Business and Operations Manager, Portal Industries, Inc.  
Judy Foss ................................................................................. Bureau of Transit and Local Roads, Wisconsin Department of Transportation  
Laura Garski .............................................................................. Program Director, iTN Racine County  
Jerry Grant .................................................................................. Chairperson, Health & Human Services Board, Walworth County  
Lacie Hadington ........................................................................ Society's Assets, Inc.  
Darlene Hall ................................................................................ Mobility Manager, Milwaukee County Transit System  
Tracy Harrington .......................................................................... Director of Paratransit Services, Milwaukee County Transit System  
Thea Henry .................................................................................. Executive Director, Milwaukee Careers Cooperative  
Mike Hermann ........................................................................... Director of Parks and Recreation, City of Hartford Taxi  
Bernadette Janiszewski ...................................................... Nursing Home Administrator, Lakeland Health Care Center  
Jon Janowski ............................................................................. Program and Policy Coordinator, Milwaukee County Department on Aging
PARTICIPANTS (cont.)

Sharon Johnson .......................................................... Regional Director for Milwaukee County, Homes for Independent Living
Tom Kenney .......................................................... Mobility Manager, Milwaukee County Transit System
Andy Kerwin .................................................. Geneva Crossing Senior Community
Maria Kikstra .......................................................... ADS Director, The Threshold, Inc.
Jane Kirchoff .......................................................... Director of Day Services, Goodwill Industries of Southeastern Wisconsin, Inc.
Kurt Kowalski .......................................................... Director, Recovery Medical Transport
Bonnie Lee .......................................................... Chairperson, iTN Racine County
Dariko Mekvabishvili .......................................................... Owner, Med Group
James Methu .......................................................... Milwaukee QLSINC
Gary Metz .......................................................... Representative, American Association of Retired Persons
Jacob Miller .......................................................... Bureau of Transit and Local Roads, Wisconsin Department of Transportation
Shannon Molina .......................................................... Society's Assets, Inc.
Kara A. Moore .......................................................... Program Coordinator, Health & Human Services Volunteer Transportation Service, Waukesha County
Lori Muzatko .......................................................... Director, Aging and Disability Center of Walworth County
Julieann Nolan .......................................................... City of West Bend Taxi
Charlene Norberg .......................................................... Special Projects Manager, Aging and Disability Resource Center of Waukesha County
Linda Olson .......................................................... Director, Washington County Aging and Disability Resource Center
Judi Parmeter .......................................................... Chair, Wauwatosa Senior Commission
Michelle Pike .......................................................... Director, Ozaukee Aging and Disability Resource Center
Mark Piotrowicz .......................................................... Director of Community Development, City of West Bend
Susan Plant .......................................................... Manager, STS, Ozaukee County Shared Ride Taxi
John Possell .......................................................... Fiscal Director, Milwaukee Careers Cooperative
Marilyn Putz .......................................................... Director, Walworth County Job Center
Danna Rhinehart .......................................................... MAWIB
Steven Rogstad .......................................................... Owner, Kenson's Enterprises Senior Shuttle
Dennis Ryan .......................................................... Goodwill Industries, Inc.
Karen Schmiechen .................................................. Urban Planning Analyst, Wisconsin Department of Transportation
Linda Seemeyer .......................................................... Director, Walworth County Health and Human Services
Cynthia Simonsen .......................................................... Executive Director, VIP Services, Inc
Mary Smarelli .......................................................... President, Transit Express
Laura Spalding .......................................................... Rehabilitation Director, Careers Industries, Inc.
Maureen Squire .......................................................... Executive Director, Interfaith Caregivers of Ozaukee County
Al Stanek .......................................................... Belle Urban System/Professional Transit Management
Patrick Starken .......................................................... Racine Unified School District
Joseph Steier III .......................................................... Transit Manager, Washington County Highway Department
Mark Stein .......................................................... Disability Services Division Administrator, Milwaukee County Health and Human Services
Faye Talatzko .......................................................... Consultant, PMSI, Washington County Transportation
Joy Tarkowski .......................................................... Washington County Shared Ride
Laura Terry .......................................................... Society's Assets, Inc.
Kerry Thomas .......................................................... Transit Now
Elsa Travieso .......................................................... Program Services Assistant, WOW Workforce Development, Inc
Nicole Urquhart .......................................................... Owner, Baby Express
Michelle Wagner .......................................................... Consultant, PMSI, Washington County Transportation
Scott Wilder .......................................................... CEO, Mt. Castle Corporation
Paula Williams .......................................................... Executive Director, Kenosha Achievement Center Inc
Erin Winch .......................................................... Planner, Village of Pleasant Prairie
Tom Winter .......................................................... Director of Schedule and Planning, Milwaukee County Transit System
Jason Wittek .......................................................... Transit Superintendent, Ozaukee County Transit Services
Roger Zierfuss .......................................................... Transportation Supervisor, Walworth County Health and Human Services
WELCOME AND INTRODUCTIONS
Mr. Muhs welcomed participants and asked attendees to introduce themselves and the agency they represented to their fellow attendees at their table. The participants had been assigned to one of fourteen small groups of six to eight people for the morning’s discussion of regional transportation. Each group had participants from multiple counties, to provide the widest perspective possible at each table. Mr. Muhs then explained the agenda for the meeting:

1. Overview of the coordination process
2. Information on existing and future funding programs and opportunities
3. Small group discussions addressing regional transportation
4. Discussion of the results of the small groups, with selection of regional prioritized strategies
5. Small group discussions addressing travel within each county

OVERVIEW OF THE COORDINATION PROCESS
Mr. Muhs described the federal requirements for project funding and coordination plans. He also described the Wisconsin Department of Transportation (WisDOT) coordinated planning process and the need for a regional planning approach.

INFORMATION ON EXISTING AND FUTURE FUNDING PROGRAMS
Mr. Miller and Ms. Foss of WisDOT outlined the various opportunities for funding assistance from the federal and state governments for public and non-profit operators. Mr. Miller described current funding opportunities available through federal Section 5316 funds and state Wisconsin Employment Transportation Assistance Program (WETAP) funds. Mr. Miller indicated that some programs may be changing as more guidance is received from the Federal Transit Administration regarding the recently passed transportation reauthorization bill, Moving Ahead for Progress in the 21st Century. Ms. Foss described funding opportunities for specialized medical transportation providers through the federal Section 5310 and 5317 programs.

SMALL GROUP DISCUSSION ADDRESSING REGIONAL TRANSPORTATION
Mr. Muhs introduced the small group discussion packet that assisted groups in their analysis of transportation services that crossed county borders, describing the inventories of principal transportation providers that cross county borders, including public, private, and non-profit providers of human services transportation and providers of transportation for the general public. He then described the other data available to the participants in the packets, including maps of existing public transit, specialized transportation, and paratransit services in the Region. He asked each small group to review the inventory list and provide any corrections or additional information. Following this review, attendees were asked to discuss existing regional transit services within their small group and assess the quality of the services based on eight different service attributes. This assessment guided the groups as they discussed needs that were unmet by existing services and prioritized fulfilling those unmet needs. Finally, each small group was asked to create strategies to address its list of unmet needs. Lists of previous unmet needs and strategies from the 2008 planning effort were provided to each participant to assist in the discussion within each small group.

DISCUSSION OF REGIONAL PRIORITIZED STRATEGIES
Following the completion of their packets by all of the small groups, each group was invited to select a member to discuss the group’s unmet needs and strategies to address those needs. Commission staff recorded these strategies while they were being discussed, and asked the participants to vote (by show of hands) on their top three strategies. The results of this voting process guided the development of a list of prioritized strategies to address the unmet travel needs of the Region. This list of prioritized strategies and a summary of the key findings of the
small group discussions appear in the Public Transit-Human Services Transportation Coordination Plan for each county.

**SMALL GROUP DISCUSSION ADDRESSING TRANSPORTATION WITHIN EACH COUNTY**

Following the selection of prioritized strategies to address regional needs, new small groups were formed to discuss transportation within each county. A similar process was followed as with the previous small groups, with each participant receiving a packet of information to guide the discussion. The small group discussion packet for each county contained an inventory of principal transportation providers within the county, including public, private, and non-profit providers of human services transportation and providers of transportation for the general public. Other information in each packet included population growth of transit dependent populations and maps of existing public transit service areas overlaid over population density, employment density, high transit need areas, and major activity centers. Lists of previous unmet needs and strategies from the 2008 planning effort were also provided to each participant to assist in the discussion within each small group. Small groups were asked to review the list of existing services, assess the quality of the services, create a list of unmet needs, and list strategies to address those unmet needs. Following the completion of those tasks, counties with more than one small group were asked to join together with the other tables discussing the same county to create a prioritized list of strategies for the county.

**WRAP-UP**

After the small group discussions, Mr. Muhs informed participants that a draft plan for each county would be assembled by Commission staff and available for comment. A finalized Public Transit-Human Services Transportation Coordination Plan for each county would be submitted to WisDOT by the end of the year.

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Appendix C

RECORD OF KENOSHA PUBLIC MEETING
2012 COORDINATION PLANNING IN SOUTHEASTERN WISCONSIN

DATE: November 14, 2012
TIME: 2:00 p.m.
PLACE: Seminar Room
        Civil War Museum
        Kenosha, WI

PARTICIPANTS
Raymond S. Cameron ................................................................. Client/Advocate, Society’s Assets, Inc.
Richard Christianson ................................................................. CUSH – Transportation Task Force
Helen Cox .................................................................................... Aurora Medical Center
Michelle Dolnik ........................................................................ Mobility Manager, Kenosha Area Transit
Gary Eckstein ............................................................................ Vocational Outreach Manager, Kenosha Achievement Center, Inc.
Carolyn Feldt ................................................................................ Manager, Elder & Disability Services,
                                                              Department of Human Services, Kenosha County
Marla Fischer ............................................................................. United Hospital System
Ginger Helgeson ......................................................................... Outreach, Kenosha Human Development Services, Inc.
LaVerne Jaros ............................................................................. Director, Aging and Disability Resource Center, Kenosha County
Shanon Molina ........................................................................... Organizer/Advocate, Society’s Assets, Inc.
Lynda Orsburn ........................................................................... Owner, Ktown Transportation, Inc.
Barb Tenuta .............................................................................. Volunteer Escort Service, Kenosha Area Family and Aging Services, Inc.
Kim Thompson ............................................................................ Aurora Medical Center

FACILITATORS
Albert A. Beck ........................................................................... Principal Planner, SEWRPC
Kevin Muhs ................................................................................. Planner, SEWRPC

WELCOME AND INTRODUCTIONS
Mr. Muhs welcomed participants and asked attendees to introduce themselves and the agency they represented to their fellow attendees. He noted that this meeting had been requested due to limited attendance by representatives from Kenosha County at the Regional Public Meeting on October 16. Three small group discussion tables were formed by participants. Mr. Muhs then explained the agenda for the meeting:

1. Overview of the coordination process
2. Discussion of the results of the Regional Meeting
3. Small group discussions addressing travel within Kenosha County
4. Discussion of small group results and prioritization of strategies

OVERVIEW OF THE COORDINATION PROCESS
Mr. Muhs described the federal requirements for project funding and coordination plans. He also described the Wisconsin Department of Transportation (WisDOT) coordinated planning process and detailed the end result of this effort, a coordination plan for Kenosha County that included prioritized strategies to address unmet needs identified during the meeting.
DISCUSSION OF THE RESULTS OF THE REGIONAL MEETING
Mr. Muhs summarized the process undertaken during the earlier meeting, and described the list of prioritized regional strategies selected during that meeting. Discussion occurred concerning how the strategies on this list could be applied to Kenosha County. This list of prioritized strategies and a summary of the key findings of the small group discussions from the October 16 meeting appear in the Public Transit-Human Services Transportation Plan for Kenosha County.

SMALL GROUP DISCUSSION ADDRESSING TRANSPORTATION WITHIN KENOSHA COUNTY
Mr. Muhs then introduced the small group discussion packet that assisted groups in their analysis of transportation services for Kenosha County, describing the inventories of principal transportation providers that operate in the County, including public, private, and non-profit providers of human services transportation providers of transportation for the general public. He then described the other data available to the participants in the packets, including population growth of transit dependent populations and maps of existing public transit service areas overlaid over population density, employment density, high transit need areas, and major activity centers. Lists of previous unmet needs and strategies from the 2008 planning effort were also provided to each participant to assist in the discussion within each small group. He asked each small group to review the inventory list and provide any corrections or additional information. Following this review, attendees were asked to discuss existing transit services in the County within their small group and assess the quality of the services based on eight different service attributes. This assessment guided the groups as they discussed needs that were unmet by existing services and prioritized fulfilling those unmet needs. Finally, each small group was asked to create strategies to address its list of unmet needs.

DISCUSSION OF PRIORITIZED STRATEGIES FOR KENOSHA COUNTY
Following the completion of their packets by the small groups, each group was invited to discuss the group’s unmet needs and strategies to address those needs with all attendees. Commission staff recorded these strategies while they were being discussed, and asked the participants to select their preferred strategies. The results of this process guided the development of a list of prioritized strategies to address the unmet travel needs of the County. This list of prioritized strategies and a summary of the key findings of the small group discussions appear in the County Coordinated Public Transit-Human Services Transportation Plan.

WRAP-UP
After the participants finished prioritizing strategies, Mr. Muhs informed them that a draft plan for each county would be assembled by Commission staff and available for comment. A finalized Public Transit-Human Services Transportation Coordination Plan for Kenosha County would be submitted to WisDOT by the end of the year.

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